













## 2004 Annual Financial Report

FOR THE YEAR ENDED
DECEMBER 31, 2004

## City of Kelowna

KELOWNA, BRITISH COLUMBIA

## **Annual Financial Report**

FOR THE YEAR ENDED DECEMBER 31, 2004

Report preparation by Corporate Administration and the Department of Financial Services

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Aeriosa Dance Company performs on the walls of the Library Plaza Parkade.

Fruitfulunity, a painting by local artist Lynn Tribe, interprets the City's motto in colourful forms.

A Geert Maas bronze On The Beach installed at Tugboat Bay in Waterfront Park.

A drummer from Aché Brazil performs at Island Stage in Waterfront Park.

The City of Kelowna was named a Cultural Capital of Canada by the federal department of Canadian Heritage. The \$500,000 award will help the City build a cultural legacy.









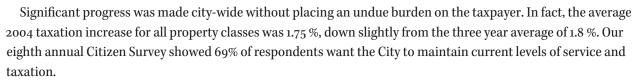


### A Message from the Mayor

2004 was a great year for Kelowna with many announcements, plans and initiatives set to carry us forward in our Centennial and beyond.

Building activity once again led the way. In 2004 the value of building permits issued totalled \$377 million compared to \$286 million in 2003, illustrating that Kelowna's popularity as a place to live and work continues to grow. For the first time since 1996 multi-family housing outpaced single-family construction allowing the City to responsibly accommodate growth while meeting the needs of our increasingly diverse community.

The University of British Columbia announced that UBC
Okanagan will open its doors in the fall of 2005. The opportunities
associated with an educational facility of this calibre are many;
5,500 additional spaces for post-secondary students by 2010 and
an expected annual regional economic impact of \$ 500 million to name just two.



The City continues to invest in infrastructure to encourage alternative forms of transportation to help address residents' number one concern, traffic congestion. In 2004 over six kilometres of bike paths and six kilometres of sidewalks were constructed while the Smart Transit Plan, a long-term strategy for public transit throughout the Central Okanagan, was substantially complete. A number of roadway projects, including a \$4.1 million upgrade to Glenmore Road, will also help address traffic congestion.

As with any growing city Kelowna is also seeing an increase in criminal activity, drug addiction and homelessness. In 2004 the Central Okanagan Four Pillars Coalition was struck to develop a made-in-Kelowna solution and Kelowna City Council passed a resolution urging the provincial government to enact Safe Streets Legislation and amend the current Trespass Act. To coordinate provincial and municipal resources the province created the Premier's Task Force on Mental Illness, Addictions and Homelessness; I am one of seven Mayors on the Task Force and am encouraged by the Premier's commitment to action. Closer to home the Glenmore Community Policing Office opened its doors in 2004, bringing the City's total number of offices to three, and Council continues to work closely with the RCMP and social service agencies to address these complex issues.

As we head into 2005, the City's Centennial, I look forward to the challenges and opportunities our rapidly growing city has to offer.



### **City Council 2003–2005**

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Standing left to right
Councillor Al Horning, Councillor Colin Day, Mayor Walter Gray, Councillor Andre Blanleil, Councillor Sharon Shepherd
Seated left to right
Councillor Robert Hobson, Councillor Brian Given, Councillor Barrie Clark, Councillor Ron Cannan

The City of Kelowna is governed by an elected Council comprised of a Mayor and eight Councillors. Councillors are elected for three-year terms and each member of council represents the city at large.

Regular meetings are scheduled Monday afternoons at 1:30 p.m. at City Hall, 1435 Water Street. During the summer months these meetings are scheduled bi-weekly. Regular meetings, as well as Public Hearings on development applications, are also held every second Tuesday at 7:00 p.m. The public is welcome to attend all sessions. In addition, Council regularly meets Monday mornings to discuss in-camera business as permitted under the *Community Charter*.

Meeting agendas and minutes are available on the City's website *www.kelowna.ca* under "City Hall, Council." Council meetings (Monday afternoon and Tuesday evening) are broadcast live (audio only) on the internet via *www.castanet. net*. Monday afternoon meetings are rebroadcast on Shaw Cable 11.

### **Message from the City Manager**

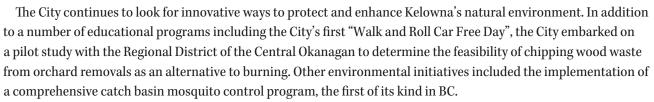
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TM PLEASED TO PRESENT the Annual Financial Report, which provides a summary of the City's significant achievements in 2004 and a comprehensive overview of the City's financial position.

Firstly I would like to thank all employees for their ongoing dedication to excellence. The annual Citizens Survey indicated a 94% satisfaction rating for the overall level and quality of services in Kelowna. This compares to an 82% satisfaction level in a survey conducted for several other BC municipalities. In addition five awards relating to financial reporting, energy efficiency, community partnerships and environmental awareness further solidified our reputation as an industry leader in local governance.

Growth management continues to be a central issue and significant staff resources were spent updating the 1993 Strategic Plan; a report was presented to Council in early 2005 . Council adopted the 20-year Major Road Network Plan, the Generalized Future Land

Use Map and Financing Strategy components of the 2020 Official Community Plan.



The \$16.4 million Capital News Centre opened its doors with two NHL-size ice arenas, two multi-court sportsfields, an indoor track and a large fitness centre bringing Mission Recreation Park one step closer to becoming a premiere recreational facility. City Council also gave preliminary support to an aquatic facility at the Park. These initiatives, combined with the \$800,000 renovation to Memorial Arena, will help position Kelowna for the rapidly expanding sport tourism market and help to attract business leading up to, during and after the 2010 Winter Olympics.

Kelowna International Airport set a new record with over 894,000 passengers travelling through the facility marking a 3.58% increase over 2003, the previous record breaking year. For the second year in a row the Airport topped the overall satisfaction ranking in an independent study of 12 medium-sized airports.

The multi-year North Rutland sewer project was completed providing service to 1,868 lots at a cost of \$18 million; the \$4 million Okaview sewer project serviced 252 homes, (109 had been destroyed by the 2003 Okanagan Mountain Park fire).

Public hearings, public meetings, Council committees and the Citizen Survey continue to be key methods for the public to provide input on a variety of municipal issues. Members of the Roads Task Force volunteered countless hours of their time and identified a solution that will accommodate traffic flows onto the new Okanagan Lake Bridge. I thank them sincerely; their recommendation was presented to City Council early in 2005.

While the challenges of managing a rapidly growing city are many, I assure all citizens that Council and staff are committed to building on our past successes.





## Report from the Director of Financial Services

May 2005

The Mayor and Council City of Kelowna

Your Worship and Members of Council:

In accordance with Section 167 of the *Community Charter*, I am pleased to present the *2004 Annual Financial Report of the City of Kelowna* for the fiscal year ended December 31, 2004. The report includes the Auditor's report, the 2004 audited financial statements, and supplementary information for the City of Kelowna.

The financial statements for the year ended December 31, 2004 were prepared by City staff in accordance with generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. Management is responsible for implementing and maintaining a system of internal controls to ensure that reliable financial statements and schedules are prepared and that these statements are consistent with other reporting requirements as part of the *Financial Information Act*. These financial statements were audited by Grant Thornton LLP and their responsibility was to express an opinion based on the results of their audit. The audit was planned and performed to obtain reasonable assurance as to whether the financial statements were free of material error or misstatement. The statements have been reviewed by the City's Audit Committee, whose responsibility is to ensure the financial statements are comprehensive, reliable and understandable.

The City of Kelowna has continued to promote modest annual taxation increases to support current and expanded services in a period of very high growth. Overall the City is in a strong financial position, as it continues to adapt to changing conditions in the economy and in services and funding provided by senior levels of government.

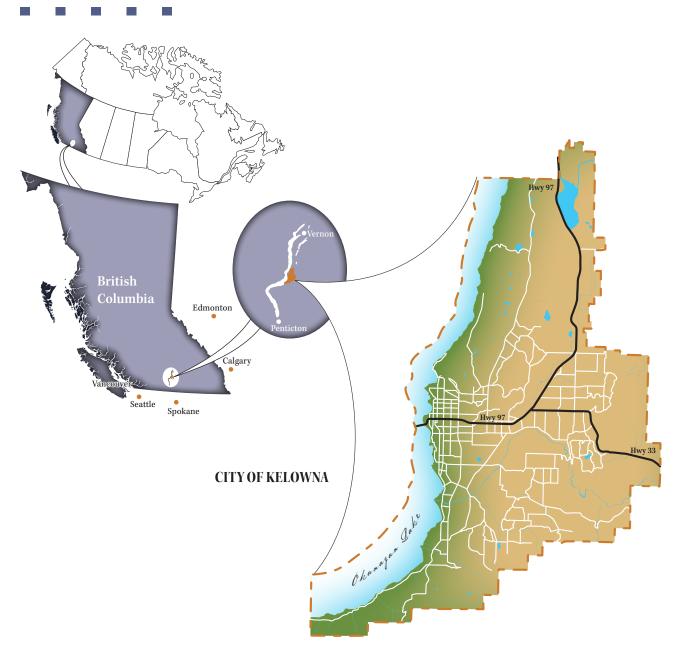
The City strives to be innovative and creative in terms of finding more efficient and effective ways of delivering services to reflect Council and community desires, in spite of the challenges of an increasingly complex operating environment. The City remains committed to providing sound financial management and long-term strategic planning to achieve its vision.

Respectfully submitted,

Paul Macklem, CMA

DIRECTOR OF FINANCIAL SERVICES

## Map of the City's Geographic Location



The City of Kelowna is centrally located in the Okanagan Valley, in the interior of British Columbia, Canada. Kelowna is situated on the eastern shore of Okanagan Lake, midway between Penticton to the south and Vernon to the north.

- With a population of approximately 103,000, Kelowna is the largest city in the Okanagan Valley.
- The city occupies approximately 214 square kilometres of land and 48 square kilometres of water area.
- Kelowna is well known for its hot summers and temperate winters. The average daytime high during July and August is  $27.4\,^{\circ}$ C, the average daytime high during December and January is  $-0.3\,^{\circ}$ C.
- Kelowna receives over 2,000 hours of sunshine annually and just under 28 centimetres of precipitation.

## City of Kelowna Managers

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| ADMINISTRATION  | WORKS AND UTILITIES  |
|---|--|
| City Manager · · · · · · · Ron Born   | $\operatorname{Director} \cdot  \cdot  \cdot  \cdot  \cdot  \cdot  \cdot  \operatorname{John} \operatorname{Vos}$  |
| Airport General Manager · · · · Roger Sellick   | Administration Manager · · · Elaine Shipclark  |
| Communications Manager · · · · Karen Cairns   | Development Engineering Manager · Steve Muenz  |
| RCMP Superintendent $\cdot$ · · · · Bill McKinnon   | Electrical Manager · · · · · · · Rod Carle   |
| FINANCIAL SERVICES  | Environment/Solid Waste Manager · · Mark Watt  |
| Director · · · · · · · · Paul Macklem   | Transportation Manager · · · · Ron Westlake  |
| Financial Planning Manager · · · Keith Grayston   | Wastewater Manager · · · · · · Bill Berry  |
| Financial Accounting and  | Water/Drainage Manager · · · · Don Degen   |
| Systems Manager · · · · · · · Rob Mayne   | PARKS AND LEISURE SERVICES   |
| Investments and Payroll Manager · · Lynn Walter   | Director · · · · · · · · David Graham  |
| Purchasing Manager · · · · · · Ron Reiter   | Cemetery Manager · · · · Dennis Radford  |
| Revenue Supervisor · · · · Genelle Davidson   | Civic Properties Manager · · · · Jim Waugh   |
| Risk Manager · · · · · · Lance Kayfish  | Cultural Services Manager · · · · Lorna Gunn   |
|   |  |
| PLANNING AND CORPORATE SERVICES   | Parks Manager · · · · · · · Joe Creron   |
| PLANNING AND CORPORATE SERVICES  Director · · · · · · · · · · Ron Mattiussi   | Parks Manager · · · · · · · Joe Creron Recreation Manager · · · · Reid Oddleifson  |
|   | _  |
| Director · · · · · · · · Ron Mattiussi  | Recreation Manager · · · · Reid Oddleifson   |
| Director · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · Stephen Fleming   | Recreation Manager · · · · Reid Oddleifson<br>Sports and Facilities Manager · · · · Jim Gabriel  |
| Director · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · · Stephen Fleming  Community Development and  | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · · Jim Gabriel HUMAN RESOURCES   |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · · David Shipclark   | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · · · · Rick Baker   |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · · David Shipclark  Community Planning Manager · · Theresa Eichler   | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · Rick Baker  Employee Relations and   |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · · David Shipclark  Community Planning Manager  Development Services Manager · · Andrew Bruce  | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · · Rick Baker  Employee Relations and Development Manager · · · Charlene Covington  |
| Director · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · David Shipclark  Community Planning Manager  Development Services Manager  Fire Chief · · · · · · · Gerry Zimmermann  | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · Rick Baker  Employee Relations and Development Manager · · · Charlene Covington  Human Resources Manager · · · · · · · · · · · · · · · · · · ·   |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · · David Shipclark  Community Planning Manager  Development Services Manager  Fire Chief · · · · · · Gerry Zimmermann  Information Services Manager · Doug Rasmussen   | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · · Rick Baker  Employee Relations and Development Manager · · · Charlene Covington  Human Resources Manager · · · · · vacant  Labour Relations Manager · · · Joe Staniszewski   |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · David Shipclark  Community Planning Manager  Development Services Manager · · Theresa Eichler  Development Services Manager · · Andrew Bruce  Fire Chief · · · · · · Gerry Zimmermann  Information Services Manager · Doug Rasmussen  Inspection Services Manager · · · Keith Skinner  Acting Policy, Research and  Strategic Planning Manager · · · Gary Stephen | Recreation Manager · · · · · Reid Oddleifson Sports and Facilities Manager · · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · · · · Rick Baker  Employee Relations and Development Manager · · · Charlene Covington  Human Resources Manager · · · · · · · · vacant  Labour Relations Manager · · · Joe Staniszewski  Police Administration                              |
| Director · · · · · · · · · · · · Ron Mattiussi  Acting City Clerk · · · · · · Stephen Fleming  Community Development and  Real Estate Manager · · · David Shipclark  Community Planning Manager  Development Services Manager · · Theresa Eichler  Development Services Manager · · Andrew Bruce  Fire Chief · · · · · · · Gerry Zimmermann  Information Services Manager · Doug Rasmussen  Inspection Services Manager · · Keith Skinner  Acting Policy, Research and  | Recreation Manager · · · · Reid Oddleifson Sports and Facilities Manager · · · · Jim Gabriel  HUMAN RESOURCES  Director · · · · · · · · · Rick Baker  Employee Relations and Development Manager · · · Charlene Covington  Human Resources Manager · · · · · vacant  Labour Relations Manager · · · Joe Staniszewski  Police Administration  Services Manager · · · · · Dave Cassels |

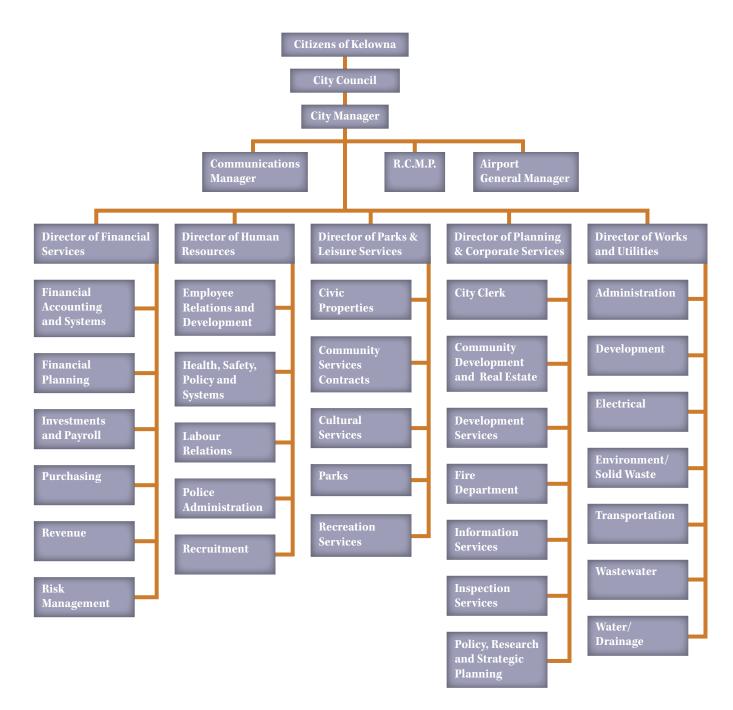
CITY SOLICITOR · · · · Lidstone, Young, Anderson

AUDITORS  $\cdot$  · · Grant Thorton LLP, Kelowna, BC

BANKER · · · · · Royal Bank of Canada

## Organization of the City of Kelowna

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## City Of Kelowna — Municipal Objectives

On January 1, 2004 the *Community Charter* was enacted replacing a large portion of the *Local Government Act*. The new legislation encourages an increased commitment to public reporting. In addition to traditional financial and operational information, the annual report now contains a statement of municipal objectives. These objectives are integrated with the overall strategic plan and vision of the municipality and form part of a corporate performance management program. This year reporting has been expanded to include 2005 objectives and measures and 2006 objectives, strategies and measures.

The performance measurement program has identified seven key areas for which objectives have been established and strategic direction developed.

## Strategic Performance Direction And Objectives for 2005

#### FINANCE

#### **Objective**

To ensure a fair balance between taxation, other revenue and control of expenditure in order to have sufficient resources for ongoing services, capital expenditures and financial reserves.

#### **Strategies**

- To "put in place" 10 corporate financial strategies
- To implement the 10-year Capital Plan on time and within budget
- To develop financial policies and procedures for the corporation

#### Measures

- · Strategies implemented during the year
- Comparison of capital budget to actual
- · Number of policies implemented

#### HUMAN RESOURCES

#### **Objective**

To retain, develop, and attract appropriate staff, volunteers and elected officials who are committed to our Vision and Mission

#### **Strategies**

 To develop and implement an HR Management Plan that meets current and future City strategic directions and objectives

#### Measures

- · Number of candidates hired from succession plans
- · Employee satisfaction survey

#### **PARTNERSHIPS**

#### **Objective**

To identify and develop partnerships that will provide efficient and quality services

#### **Strategy**

• To explore partnering opportunities that will provide efficient and quality service

#### Measures

• Number of partnering agreements and associations with the community

#### FACILITIES, EQUIPMENT AND TECHNOLOGY

#### **Objectives**

To provide appropriate technology, spaces and places to support our programs, services, staff and volunteers.

#### **Strategies**

- To construct and renovate City facilities that respond to the community needs in accordance with the 10 Year Capital Plan, timing and budget allocations
- To provide appropriate technology supportive of strategic and operational directions

#### Measures

- Percentage of projects and renovations completed
- · New technologies introduced

#### **IMAGE**

#### **Objective**

To be respected and valued by our community

#### **Strategies**

 To ensure that Kelowna is ranked in the top five Canadian communities in which to live and do business

#### Measure

· Kelowna's ranking amongst other communities

### Strategic Performance Direction And Objectives for 2005 continued

#### RESEARCH AND DEVELOPMENT

#### **Objective**

To continuously seek improvements in corporate performance and to monitor key community and external indicators that may influence future operations

#### **Strategies**

 Increase training and educational opportunities for staff to build on teamwork and morale

#### Measures

· Citizen's satisfaction survey results

#### PRODUCTS AND SERVICE

#### **Objective**

To offer high quality relevant programs and services that wisely use available resources in order to meet the challenges and opportunities of our community

#### Parks and Leisure Services

#### **Strategies**

 To provide parks, recreation and cultural services for citizens of all ages and backgrounds that maximizes their potential

#### Measures

· Completion of a Parks and Recreation Master Plan

#### Works and Utilities

#### **Strategies**

- · To meet water quality standards
- · To meet wastewater effluent quality standards
- To process Works and Utilities development applications within 35 days
- · To reduce roadway congestion
- To provide efficient infrastructure maintenance services

#### Measures

- · Water sampling tests and effluent quality tests
- Time to process development applications

#### Planning and Corporate Services Strategies

- To provide development and building permit applications within established processing timelines
- To ensure OCP objectives for housing, commercial growth and parks and open spaces, are understood and accepted by the public

#### Measures

- · Number of permit applications
- · Citizen satisfaction survey results

#### Community Quality of Life

#### **Strategies**

 Develop measurement criteria for: Crimes against persons, crimes against properties, vehicle accidents, fire response incidents, medical response incidents

## Strategic Performance Direction And Objectives for 2006

#### FINANCE

#### **Objective**

To ensure a fair balance between taxation, other revenue and control of expenditure in order to have sufficient resources for ongoing services, capital expenditures and financial reserves.

#### **Strategies**

- To develop financial policies and procedures for the corporation
- To implement the 10-year Capital Plan on time and within budget

#### Measures

- · Number of policies created or updated
- Percentage of capital projects completed on time and on budget

#### **HUMAN RESOURCES**

#### **Objectives**

To retain, develop, and attract appropriate staff, volunteers and elected officials who are committed to our Vision and Mission

#### **Strategies**

- Develop and implement an HR Management Plan that meets the current and future City strategic directions and objectives
- Complete a review of various division programs and organizational structures

#### Measures

- Number of vacant positions filled internally
- $\cdot \ \ \textit{Number of completed internal department reviews}$

### Strategic Performance Direction And Objectives for 2006 continued

#### **PARTNERSHIPS**

#### **Objectives**

To explore partnering opportunities that will provide efficient and quality services

#### **Strategies**

- Effectively liaise with external organizations such as OUC, UBC and vocational colleges to ensure a future supply of candidates for City of Kelowna employment opportunities
- Work with senior governments, non-profit groups, developers and others to increase the number of affordable housing units constructed
- Promote the Partners in Parks program focused on community need and reducing reliance on taxation

#### Measures

- Percentage of match between employees hired and preferred job qualifications
- · Units of affordable housing constructed
- Number of Parks partnerships developed during the year

### FACILITIES, EQUIPMENT AND TECHNOLOGY

#### **Objectives**

To provide appropriate technology, spaces and places to support our programs, services, staff and volunteers.

#### **Strategies**

- To construct and renovate City facilities that respond to the community needs in accordance with the 10 Year Capital Plan, timing and budget allocations
- Expand use of internet site for eBusiness

#### Measures

- Percentage of city facilities capital budgeted projects completed
- · Number of eBusiness applications added to web page

#### **IMAGE**

#### **Objectives**

To be respected and valued by our community

#### **Strategies**

- To ensure that Kelowna is ranked in the top five Canadian communities in which to live and do business
- Ensure that all customer inquires and complaints for utility related matters are responded to within 24 hours
- Confirm the effectiveness of customer appreciation days for the Revenue Division

#### Measures

- · Kelowna's ranking against other municipalities
- Percentage of calls addressed within the 24 hour target period
- Survey customers attending the customer appreciation days and solicit them for improvements

#### RESEARCH AND DEVELOPMENT

#### **Objectives**

To continuously seek improvements in corporate performance and to monitor key community and external indicators that may influence future operations

#### **Strategies**

- To further implement a culture of continuous process improvement
- Increase training and educational opportunities for staff to build on teamwork and morale
- Research better products and methods of turf management and irrigation

#### Measures

Number of new initiatives developed during the year

### Strategic Performance Direction And Objectives for 2006 continued

#### PRODUCTS AND SERVICE

#### **Objectives**

To offer high quality relevant programs and services that wisely use available resources in order to meet the challenges and opportunities of our community

#### Parks and Leisure Services Strategies

- To provide parks, recreation and cultural services for citizens of all ages and backgrounds that maximizes their satisfaction
- · Completion of the City of Kelowna Linear Park Plan

#### Measures

- Attendance levels at various Parks & Leisure Services programs
- Customer satisfaction rating from the annual city survey

#### Works and Utilities

#### **Strategies**

- · To reduce water consumption on a per capita basis
- Work with all water purveyors within the City to ensure that wherever possible, a consistent approach to water management is achieved
- Conduct a commercial and industrial customer education, monitoring and control program
- To provide efficient infrastructure maintenance services
- Continue modifying the "Living Greener Program" to ensure the largest outreach possible

#### Measures

- · Change in water consumption percentage per capita
- Condition rating of city roads, number of water main service interruptions and the number of sewer main back-ups
- Customer satisfaction survey and environmental education

#### Planning and Corporate Services Strategies

 Introduce pre-screening program for complex projects that will improve efficiency for both the City and the developer

#### Measures

· Developers acceptance of the pre-screening program

### Community Quality of Life

#### **Strategies**

 Produce Community indicators report that will explore crime statistics and comparative quality of life indicators for Kelowna relative to other Canadian cities

#### Measures

- Customer satisfaction survey results surrounding quality of life in Kelowna
- Number of action plans initiated to address strategic plan issues

# VISION STATEMENT THE CITY OF KELOWNA

We will meet the challenges and opportunities of our community through innovation, creativity and flexibility.

# MISSION STATEMENT THE CITY OF KELOWNA

Our corporation is a diverse team of talented and dedicated people striving collectively to provide leadership and services to build a healthy, safe and vibrant community.

### **Canadian Award for Financial Reporting**

## Canadian Award for Financial Reporting

Presented to

### City of Kelowna, British Columbia

For its Annual Financial Report for the Year Ended December 31, 2003

A Canadian Award for Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to municipalities whose annual financial reports achieve the high program standards for Canadian Government accounting and financial reporting.



The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the City of Kelowna for its annual financial report for the fiscal year ended December 31, 2003. The Canadian Award for Financial reporting program was established to encourage municipal governments throughout Canada to publish high quality reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. This 2004 report also conforms to the Canadian Award for Financial Reporting program guidelines and will be submitted to the GFOA.

### **Financial Services**

- Provides current and long term financial planning; prepares financial reports
- Administers the City's assets through financial systems, budgets, insurance planning and internal control systems
- Manages the City's investment portfolio; administers the property tax and accounts receivable systems
- Recommends purchasing policy and provides centralized purchasing and stores inventory service
- Provides payroll and risk management services, including claims administration

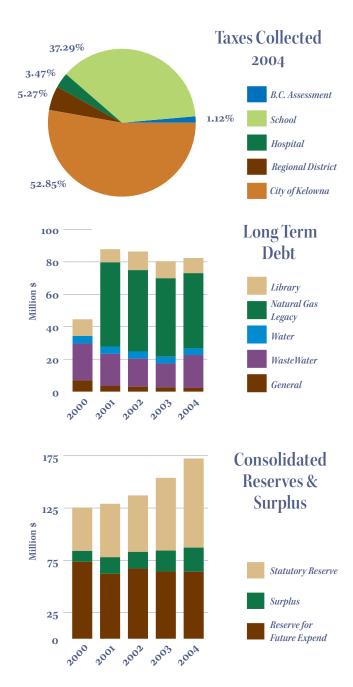
The 2004 taxation increase averaged 1.75% for all property classes. Modest taxation increases, and the utilization of tax revenue and development cost charges generated from new growth, assist in providing a balanced approach to the expansion of services and infrastructure required to accommodate continuous growth within the municipality.

The City budgeted to collect a total of \$125.5 million in taxation revenues, 53% of which was retained for municipal purposes. The remaining 47% is levied by the Province to provide funding for schools, by the Regional District of the Central Okanagan for shared services and by BC Assessment to cover the City's share of the costs associated with providing assessment information.

The City continues to rely on pay-as-you-go rather than debt financing for major infrastructure needs wherever possible in achieving strategic servicing goals. This limits debt-servicing costs and provides increased flexibility to meet the general needs of the community. In 2004, a modest 2.3 cents of each municipal tax dollar collected was budgeted for tax-supported debt servicing programs. Pay-as-you-go capital project funding represented 24% of the 2004 taxation requirement.

Maintenance of adequate levels of reserves and surplus continues to play a significant role in achieving a level of financial stability for Kelowna taxpayers and ratepayers. Reserves fall into two categories, the most significant of which is a capital reserve to ensure that existing City equipment and infrastructure can be maintained, and an operating reserve to ensure that unusual and unforeseen operating conditions can be met without the need for extraordinary tax increases.

Committed to excellence in governmental accounting and financial reporting, Financial Services earned the Government Finance Officers Association's (GFOA) "Canadian Award for Financial Reporting" for the City's 2003 Annual Financial Report (2nd year) and the "Distinguished Budget Presentation Award" for the City's 2004 budget (3rd year). The GFOA supports 16,000 local governments in the United States and Canada.



### **Human Resources**

- Creates and coordinates staff development, training and recognition programs
- Recruits and retains superior quality staff
- Manages labour relations
- Manages occupational health, safety and accident prevention programs, WCB claims and attendance/ safety related cost containment programs
- Administers compensation and benefit programs

#### TRAINING AND DEVELOPMENT

A new apprentice program will allow the development of in-house skills and will build the skill set required for the future.

#### **EMPLOYEE RELATIONS**

Employees were recognised with 74 long service awards, ten retirement acknowledgments and five customer service awards. The New Employee Orientation program continues to improve customer service.

#### SAFETY AND OCCUPATIONAL HEALTH

The annual Department Safety Award was awarded to four departments, all of which had perfect scores. The City's Safety Program was ranked number one for the second year in a row among BC municipalities of similar size with a 41.1% Workers' Compensation Board merit rating, representing cost savings of \$207,263.

In 2004 the City recorded 1,216 Lost Time Injury hours; however, the City of Kelowna is still considered an industry leader compared to other municipalities of similar size.

#### ADMINISTRATION

In conjunction with the Okanagan Mainline Municipal Labour Relations Association, the City implemented an automated health and welfare benefit administration process that significantly reduced the cost of both premiums and administration.

#### EMPLOYMENT

Recruitment activity remained high with 226 vacancies being filled. Eighteen seasonal labourers and nineteen relief staff were hired in the spring of 2004 representing the largest number of hirings in these two categories to date.

#### LABOUR

For the 18<sup>th</sup> consecutive year the City did not lose any work time to labour disputes.

A new International Association of Fire Fighters Collective Agreement, which includes a flexible benefit program, was finalized.



Michelle Kam of the City's Environment Division helps a youngster with Kokanee fry to be released into Mission Creek.

### **Parks and Leisure Services**

- Delivers recreational, sports, cultural and parks services
- Coordinates design, construction, maintenance and operation of civic facilities, buildings and parks
- Develops plans for future facilities, parks and open space
- Provides opportunities for leisure, artistic and cultural enrichment

Residents watch one of many performances held on Island Stage in Waterfront Park in 2004.

#### MILESTONES

The \$16.4 million Capital News Centre opened its doors offering residents a variety of recreational opportunities with two NHL-size arenas, two indoor playing fields, a running track, fitness centre and regional library.

#### BUILDING BLOCKS

Building on the City's vision to make Mission Recreation Park a first class recreational facility, City Council gave support in principle to a major aquatic facility, including a 50 metre pool, if the tax impact can be kept to four percent. City staff is reviewing various funding options.

The former Kelowna Secondary School was substantially demolished paving the way for a significant redevelopment at the corner of Highway 97 and Richter Street, and the Glenmore Community Policing Office opened bringing the city's total number of offices to three.

#### PARKS AND PARTNERSHIPS

Partnerships with senior levels of government, developers and the community continue to maximize every tax dollar spent to enhance facilities and services. In 2004 the Brevity Memorial at Kelowna Memorial Park Cemetery placed first in the International Cemetery and Funeral Association's 2004 "Keeping It Personal" contest. The project is a partnership between the City and the Kelowna chapter of Compassionate Friends, an international organization that provides support for bereaved parents. The City also undertook its largest fuel reduction program to date with the help of more than \$700,000 from Human Resources and Skills Development Canada, while \$650,000 from the community and a private developer helped to rebuild the Quilchena playground destroyed by the 2003 Okanagan Mountain Park fire.

The Integrated Pest Management program saw the municipal use of pesticides drop by a further 58%.

#### RECREATION AND CULTURE

Memorial Arena received a substantial upgrade at the cost of \$800,000; improvements included new dasher boards, a concrete slab and refrigeration.

Eleven Sport Event Development Grants valued at \$14,433 were issued in 2004; the 11 events are expected to have an economic impact of \$3.3 million. Kelowna hosted the Indo Pacific Tumbling and Trampoline Championships, and in 2005 will host the 2005 Trap Seat 16 World Championships. Sporting activities continue to be one of the main reasons people visit Kelowna.

The number of recreational programs offered at various venues increased to 4, 330 from 4,123, and program and drop-in attendance continued to rise. Volunteers contributed more than 49,000 hours, greatly enhancing our ability to deliver a wide range of services.

Several initiatives were launched in the Cultural District with the help of a \$500,000 Cultural Capitals of Canada Award; in 2004 residents and visitors enjoyed the inaugural Life and Arts Festival and the Holiday Season Passport. The Cultural District Charette, developed collaboratively by a variety of stakeholders, provides an exciting vision for the physical future of the District. Kelowna Arts Foundation Grants totalling \$160,750 were provided to 17 organizations including the Okanagan Symphony and Kelowna Ballet Society.

### **Planning and Corporate Services**

- Prepares the Official Community Plan, the Strategic Plan and handles all development and building applications
- ≈ Prepares and enforces City bylaws and ensures compliance with relevant legislation
- Negotiates City land sales and purchases
- *➢* Provides strategic advice related to computer systems, designs in-house systems and provides operational support
- Provides effective and efficient fire protection and public safety services

### EMBRACING THE FUTURE, PRESERVING THE PAST

City Council adopted major components of the 2020 Official Community Plan including the 20-Year Major Road Network Plan, the Generalized Future Land Use Map and the Financing Strategy. Work on the new Strategic Plan was substantially completed and was considered by Council early in 2005. The Cedar Avenue Land Use Review increased designated park space and overall residential density while reducing the amount of commercial designation between West and Meikle Avenues.

Secondary Suite and Two Dwelling Housing Development Guidelines were implemented to promote sensitive infill, and a Heritage Building Tax Incentive Program was adopted to encourage the preservation and restoration of heritage buildings. Twenty-eight artistic way-finding signs were installed in the Cultural District and Downtown; future plans call for additional signs and kiosks to help locate important points of interest.



Attractive and effective way-finding signage is a new feature of Kelowna's downtown.

#### BUILDING ACTIVITY

2004 marked the first time multi-family housing outpaced single-family construction since 1996; this trend is in keeping with the City's goal of using land more efficiently through multiple unit developments.

|  | 2004          | 2003            | Change  |
|--|---------------|-----------------|---------|
| Total Value of Construction Permits              | \$377 million | \$285.9 million | + 31.9% |
| Number of Residential Units                      | 1,946         | 1,375           | + 41.5% |
| Single Detached                                  | 880           | 818             | +6.5%   |
| Multiple Housing                                 | 1,066         | 557             | +91.4%  |
| City's Regional Share of Residential Development | 78%           | 71%             | +7%     |
| Commercial Development (sq ft)                   | 445,231       | 537,746         | -17.2%  |
| Industrial Development Value (sq ft)             | 198,168       | 124,033         | +59.8%  |
| Institutional Development Value (sq ft)          | 115,148       | 270,061         | -57.4%  |
| Development Applications (processed)             | 556           | 421             | +32%    |
| Subdivision Approval                             | 1,010         | 723             | +39.7%  |

Large projects included a 118 unit residential housing project on Country Club Drive and a 132,217 square foot retail commercial space on Banks Road.

#### COMMUNITY DEVELOPMENT AND REAL ESTATE

Staff, in conjunction with senior levels of government and local agencies, dedicated significant resources to addressing homelessness and affordable housing. In an unprecedented move the City directed funds from the sale of two properties to the Affordable Housing Fund. Goals for the redevelopment of the former Kelowna Secondary School site on the corner of Richter Street and Harvey Avenue were created to ensure future redevelopment achieves a balance of land uses with a mix of parkland and a diversity of housing. Of the 388 land transactions in 2004, 171 were driven by development representing a 30% increase over 2003.

Significant time was spent finalizing land acquisitions for Phase 1 and 2 of the Mission Creek Greenway, the extension of Highway 33 to Enterprise Way and future waterfront park development.

The City continues its commitment to work in partnership with local, provincial and federal organizations to support a safe and healthy community. The Central Okanagan Four Pillars Coalition received \$30,000 to help address drug abuse and homelessness and Mayor Walter Gray was selected to participate on the Premier's Task Force on Mental Illness, Addictions and Homelessness. Grants totalling \$64,000 were awarded for Community Social Development and to address the Sexual Exploitation of Youth.

#### Information Services

A new Voice Over Internet Protocol (VOIP) phone system integrated the City's numerous phone networks into one seamless system allowing four digit dialling between municipal buildings and a common voice mail platform.

#### FIRE DEPARTMENT

Fire losses were estimated at just over \$6 million for 2004, compared to \$89 million in 2003 (when \$86 million was attributed to 239 homes destroyed in the Okanagan Mountain Park fire).



The Cannery Lofts, one of many multi-family developments under construction in 2004, is indicative of a trend towards greater interest in a more urban lifestyle.

### **Works and Utilities**

- Manages planning, design, construction and maintenance of City water, wastewater, solid waste, drainage, electrical and transportation infrastructure
- Reviews technical design of subdivisions and land developments
- *➢* Delivers environmental services



This Lebanon Creek culvert was the largest installed as part of \$2 million in drainage upgrades after the 2003 Okanagan Mountain Park fire.

#### TRANSPORTATION

Glenmore Road, between Glenmeadows and Dallas Roads, was upgraded to four lanes at a cost of \$4.1 million. Rutland Road, between McCurdy and Cornish Roads, was upgraded at a cost of \$1.2 million. Rehabilitation work began for roadways damaged during the Okanagan Mountain Park fire at a cost of \$875,000. Approximately 17 kilometres of roadway were resurfaced. The City assumed responsibility for the remaining 350 lane kilometres of rural roads within city limits, bringing the City's total maintenance responsibility to 1,375 lane kilometres.

The Central Okanagan placed first in the national Commuter Challenge for the third year in a row; additional bike lanes and other initiatives encouraged residents to use alternate forms of transportation. The Central Okanagan Smart Transit Plan, designed to promote better integration of transit and land use planning policies, was substantially complete.

The Roads Task Force examined options to handle traffic flows emanating from the new Okanagan Lake Bridge scheduled to be complete by 2008; the Task Force reported to Council in early 2005.

#### DRAINAGE

Drainage upgrades totalling \$2 million were completed minimizing the risk of flooding in areas hit hard by the 2003 Okanagan Mountain Park fire.

#### SOLID WASTE

Solid waste burial at the Glenmore Landfill is up 7% to 105,000 tonnes annually, primarily due to construction and demolition waste. Council approved a new fee schedule for demolition, land clearing and construction waste; Sunday openings; and a ban on recyclable papers. Construction of phase two of the gas recovery system began; the gas to electricity pilot program will begin in 2005.

#### WATER

A \$7.3 million contract was awarded to install UV disinfection systems in the City's water utility network to inactivate chlorine-resistant parasites that may be present in the drinking water supply. Approximately 10,000 metres of new water mains were installed throughout the city.

#### WASTEWATER

The \$18.5 million North Rutland Sewer Project was completed providing service to 1,868 properties, the \$4 million Okaview Sewer Project serviced 252 homes and an extension to the far north end of the city provides sewer service to a number of industrial properties. Approximately 38,600 metres of sewer main and 3,500 metres of sewer forcemain were installed.

#### ENVIRONMENT

The City implemented a comprehensive catch basin mosquito control program, the first of its kind in BC, to minimize the potential spread of the West Nile virus. A pesticide notification registry was established with the co-operation of commercial spray operators. A \$40,000 pilot study was completed to determine the feasibility of chipping wood waste from orchard removals as an alternative to burning. The study will continue in 2005. The Cash for Clunkers program removed 289 high-polluting vehicles from Central Okanagan roadways.

The City's environmental initiatives were recognized with the 2004 Communities In Bloom Environmental Awareness Award.

#### DEVELOPMENT ENGINEERING

Staff reviewed 1,590 development applications and construction permits. Considerable time was spent on several large developments including Glenmore Highlands, Mission Neighbourhoods #1 and #2 and Vintage Landing.

#### ELECTRICAL

The City has achieved more than \$2 million in cost savings over three years due to the outsourcing of some service contracts.

City of Kelowna



## **Financial Section**

•

2004 ANNUAL FINANCIAL REPORT

## City of Kelowna

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Grant Thornton LLP Chartered Accountants Management Consultants

#### **AUDITORS' REPORT**

To the Members of Council of the City of Kelowna

We have audited the consolidated statement of financial position of the City of Kelowna as at December 31, 2004 and the consolidated statements of financial activities, changes in financial position, statutory reserve funds, reserves and surplus and equity in capital assets for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City of Kelowna as at December 31, 2004 and the results of its operations for the year then ended in accordance with Canadian generally accepted accounting principles.

Kelowna, BC March 21, 2005 Grant Thornton LLP
Chartered Accountants

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# Consolidated Statement of Financial Position As at December 31, 2004

(in thousands of dollars)

|   | Actual<br>2004 |         |     | Actual <b>2003</b> |  |  |
|---|----------------|---------|-----|--------------------|--|--|
| Financial Assets                                      |                |         |     |                    |  |  |
| Cash and temporary investments                        | \$             | 171,514 | \$  | 149,522            |  |  |
| Accounts receivable                                   |                | 27,383  |     | 25,458             |  |  |
| Accrued interest                                      |                | 421     |     | 332                |  |  |
| Land held for resale                                  |                | 940     |     | 940                |  |  |
| Long term investments                                 |                | 6,000   |     | 6,000              |  |  |
| Municipal Finance Authority debt reserve deposit      |                | 5,099   |     | 5,453              |  |  |
| Other   | _              | 1,481   | _   | 1,341              |  |  |
|   | _              | 212,838 | _   | 189,046            |  |  |
| Liabilities   |                |         |     |                    |  |  |
| Accounts payable                                      |                | 26,241  |     | 21,938             |  |  |
| Performance deposits                                  |                | 4,447   |     | 3,537              |  |  |
| Deferred revenue                                      |                | 18,803  |     | 15,421             |  |  |
| Deferred development cost charges                     |                | 48,162  |     | 36,599             |  |  |
| Municipal Finance Authority debt reserve              |                | 5,099   |     | 5,453              |  |  |
| Long term debt  |                | 82,320  | _   | 80,473             |  |  |
|   |                | 185,072 | _   | 163,421            |  |  |
| Net Financial Assets                                  | _              | 27,766  | _   | 25,625             |  |  |
| Non Financial Assets                                  |                |         |     |                    |  |  |
| Inventory   |                | 1,012   |     | 673                |  |  |
| Work in progress, at cost                             |                | 64,331  |     | 40,931             |  |  |
| Capital   | _              | 735,271 | _   | 698,232            |  |  |
|   | _              | 800,614 | _   | 739,836            |  |  |
| Net Financial Position                                | \$_            | 828,380 | \$_ | 765,461            |  |  |
| Fund Position   |                |         |     |                    |  |  |
| Operating surplus                                     |                | 23,047  |     | 19,966             |  |  |
| Reserves for future expenditures                      |                | 64,109  |     | 64,358             |  |  |
| Fund Balance  |                | 87,156  |     | 84,324             |  |  |
| Statutory reserve funds                               |                | 37,098  |     | 32,993             |  |  |
| Equity in capital assets                              |                | 704,126 |     | 648,144            |  |  |
|   | <b>\$</b>      | 828,380 | \$  | 765,461            |  |  |
| Con a count any in a notes to the firm and all states | =              |         | =   |                    |  |  |

 $See\ accompanying\ notes\ to\ the\ financial\ statements.$ 

Paul Macklem, CMA

DIRECTOR OF FINANCIAL SERVICES

Walter Gray
MAYOR

### Consolidated Statement of Financial Activities For the Year Ended December 31, 2004

(in thousands of dollars)

| (in industrius of donars)                      |    | Budget Actual 2004 2004 |         |          | Actual<br>2003 |          |
|--|----|-------------------------|---------|----------|----------------|----------|
| Revenue  |    |                         |         |          |                |          |
| Taxation                                       | \$ | 71,339                  | \$      | 71,920   | \$             | 68,323   |
| Fees and charges                               |    | 71,953                  |         | 79,337   |                | 78,451   |
| Interest earned                                |    | 3,621                   |         | 3,610    |                | 4,052    |
| Contribution from other governments            |    | 8,401                   |         | 10,596   |                | 9,674    |
|  | _  | 155,314                 | _       | 165,463  | _              | 160,500  |
| Expenditures                                   |    |                         |         |          |                |          |
| General government services                    |    | 9,663                   |         | 9,243    |                | 8,164    |
| Protective services                            |    | 26,988                  |         | 30,838   |                | 29,749   |
| Transportation services                        |    | 18,426                  |         | 17,863   |                | 16,363   |
| Recreational and cultural services             |    | 20,179                  |         | 20,494   |                | 18,384   |
| Other services                                 |    | 9,245                   |         | 10,104   |                | 7,835    |
| Airport operations                             |    | 5,176                   |         | 5,076    |                | 4,847    |
| Electrical utility                             |    | 14,162                  |         | 15,347   |                | 13,655   |
| Wastewater utility                             |    | 5,968                   |         | 5,312    |                | 5,496    |
| Water utility                                  |    | 3,347                   |         | 3,125    |                | 3,194    |
| Debt charges                                   | _  | 6,388                   |         | 6,197    |                | 6,462    |
|  | _  | 119,542                 | _       | 123,599  | _              | 114,149  |
| Excess Revenue Over Expenditures               |    | 35,772                  |         | 41,864   |                | 46,351   |
| Debt repayment                                 |    | (3,737)                 |         | (3,689)  |                | (4,285)  |
| Transfer (to) from other funds                 |    | (2,417)                 |         | (301)    |                | (1,644)  |
| Transfer (to) from statutory reserve funds     |    | (3,319)                 |         | (4,844)  |                | (5,485)  |
| Operating Fund, contribution to capital assets | _  | (49,707)                | _       | (30,198) | _              | (33,669) |
| Increase (decrease) in fund balances           | \$ | (23,408)                | \$      | 2,832    | \$             | 1,268    |
| Consolidated Fund balance, beginning of year   |    |                         |         | 84,324   |                | 83,056   |
| Consolidated Fund balance, end of year         |    |                         | \$<br>_ | 87,156   | \$_            | 84,324   |

 $See\ accompanying\ notes\ to\ the\ financial\ statements.$ 

# Consolidated Statement of Changes in Financial Position As at December 31, 2004

(in thousands of dollars)

|  |         | Actual<br>2004 |     | Actual 2003 |
|--|---------|----------------|-----|-------------|
| Net cash inflow (outflow) from operating activities          |         |                |     |             |
| Excess of revenue over expenditures and transfers            | \$      | 2,832          | \$  | 1,268       |
| Interest earned in statutory reserve funds and sinking funds |         | 1,063          |     | 941         |
| Items not affecting cash - transfers between funds           |         | 43,897         |     | 48,505      |
|  |         | 47,792         |     | 50,714      |
| Decrease (increase) in non-cash financial assets             |         |                |     |             |
| Accounts receivable  |         | (2,014)        |     | (6,989)     |
| Other assets   |         | 214            |     | 3,850       |
| Increase (decrease) in short term financial liabilities      |         |                |     |             |
| Accounts payable   |         | 4,303          |     | 3,363       |
| Deferred development cost charges                            |         | 11,563         |     | 9,425       |
| Other liabilities  |         | 3,938          |     | 3,101       |
|  |         | 65,796         | _   | 63,464      |
| Financing  |         |                |     |             |
| Issuance of long term debt                                   |         | 7,410          |     | 39          |
| Contributions and grants                                     |         | 13,506         |     | 13,414      |
| Repayment of long term debt                                  |         | (3,689)        |     | (4,285)     |
| Proceeds on sale of capital assets                           |         | 3,447          |     | 5,188       |
|  |         | 20,674         |     | 14,356      |
| Investing  |         |                |     |             |
| Purchase of capital assets                                   |         | (64,139)       |     | (66,169)    |
| Land held for resale, sold                                   |         | _              |     | (230)       |
| (Increase) decrease in inventory                             |         | (339)          |     | (80)        |
|  |         | (64,478)       | _   | (66,479)    |
| Net cash inflow (outflow)                                    |         | 21,992         |     | 11,341      |
| Cash position, beginning of year                             |         | 149,522        |     | 138,181     |
| Cash position, end of year                                   | \$<br>_ | 171,514        | \$= | 149,522     |
| Cash and temporary investments                               | \$_     | 171,514        | \$_ | 149,522     |

 $See\ accompanying\ notes\ to\ the\ financial\ statements.$ 

### Consolidated Statement of Statutory Reserve Funds For the Year Ended December 31, 2004

(in thousands of dollars)

|                                       | I   | Capital<br>Works<br>Mach and<br>Equip<br>2004 | ]  | Land Sales<br>Reserve<br>2004 | Parking<br>2004 |     | Actual<br>2004 |    | Actual<br>2003 |
|---------------------------------------|-----|---|----|-------------------------------|-----------------|-----|----------------|----|----------------|
| Sources of Funds                      |     |   |    |                               |                 |     |                |    |                |
| Return on Investment                  | \$  | 886   | \$ | 129                           | \$<br>48        | \$  | 1,063          | \$ | 941            |
| <b>Contributions from Developers</b>  |     | 622   |    | _                             | _               |     | 622            |    | 166            |
| Proceeds from land sales              |     | -   |    | 3,350                         | -               |     | 3,350          |    | 4,724          |
| Transfers from General Fund           |     | 4,180   |    | -                             | 699             |     | 4,879          |    | 4,894          |
| <b>Transfers from Wastewater Fund</b> |     | 499   |    | _                             | _               |     | 499            |    | 2,776          |
| <b>Transfers from Water Fund</b>      |     | 30  |    | -                             | -               |     | 30             |    | 32             |
|                                       | _   | 6,217   | -  | 3,479                         | 747             |     | 10,443         | _  | 13,533         |
| Uses of Funds                         |     |   |    |                               |                 |     |                |    |                |
| Transfers to General Fund             |     | 1,512   |    | 2,933                         | 664             |     | 5,109          |    | 6,794          |
| Transfers to Wastewater Fund          |     | 967   |    | _                             | _               |     | 967            |    | 627            |
| Transfers to Water Fund               |     | 262   |    | _                             | _               |     | 262            |    | _              |
|                                       | _   | 2,741   |    | 2,933                         | 664             | _   | 6,338          | _  | 7,421          |
| Change in reserve fund balance        |     | 3,476   |    | 546                           | 83              |     | 4,105          |    | 6,112          |
| Balance, beginning of the year        |     | 26,927  |    | 4,297                         | 1,769           |     | 32,993         |    | 26,881         |
| Balance, end of the year              | \$_ | 30,403  | \$ | 4,843                         | \$<br>1,852     | \$_ | 37,098         | \$ | 32,993         |

See accompanying notes to the financial statements.

# Consolidated Statement of Reserves and Surplus For the Year Ended December 31, 2004

(in thousands of dollars)

|  |           | Actual<br>2004 |     | Actual<br>2003 |
|--|-----------|----------------|-----|----------------|
| Reserves for future expenditures             | \$        | 64,109         | \$_ | 64,358         |
| Surplus                                      |           |                |     |                |
| Balance, beginning of year                   |           | 19,966         |     | 15,928         |
| Add:   |           |                |     |                |
| Transfer from reserve for future expenditure |           | 23,529         |     | 24,072         |
| Increase (decrease) in fund balances         |           | 2,832          |     | 1,268          |
| Deduct:                                      |           |                |     |                |
| Transfer to reserve for future expenditure   |           | 23,280         |     | 21,302         |
| Balance, end of year                         | _         | 23,047         |     | 19,966         |
| Fund balance, end of year                    | <b>\$</b> | 87,156         | \$_ | 84,324         |

### Consolidated Statement of Equity in Capital Assets For the Year Ended December 31, 2004

(in thousands of dollars)

|                                      | Actual<br>2004 | Actual<br>2003 |
|--------------------------------------|----------------|----------------|
| Balance, beginning of year           | \$ 648,144     | \$590,589_     |
| Contributions to capital assets      |                |                |
| Operating funds                      | 30,198         | 33,669         |
| Other trust funds                    | 301            | 1,644          |
| Statutory reserve funds              | 5,773          | 5,204          |
| Public                               | 5              | 160            |
| Federal government                   | 2,388          | 268            |
| Provincial government                | 5,696          | 4,223          |
| Development cost charge contribution | 8,145          | 6,707          |
| Developers                           | 1,515          | 5,162          |
| Proceeds on sale of capital assets   | 97             | 465_           |
|                                      | 54,118         | 57,502         |
| Debt retirement                      |                |                |
| Retirement of debt                   | 3,689          | 4,285          |
| Actuarial increase in sinking funds  | 1,874          | 1,704          |
|                                      | 5,563          | 5,989          |
| Asset disposal at original cost      | (3,699)        | (5,936)        |
| Balance, end of year                 | \$             | \$648,144      |

 $See\ accompanying\ notes\ to\ the\ financial\ statements.$ 

### City of Kelowna

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, DECEMBER 31, 2004

The notes to the Consolidated Financial Statements are an integral part of the statements. They explain the significant accounting and reporting policies and principles underlying these statements. They also provide relevant supplementary information and explanations which cannot be conveniently expressed in the Consolidated Financial Statements.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in conformity with accounting principles accepted for local governments in British Columbia and accounting standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The following is a summary of the City's significant accounting policies:

#### **Basis of presentation**

The City of Kelowna's resources and operations are segregated into General, Airport, Electrical Utility, Wastewater Utility, Water Utility, Natural Gas Legacy Fund and Statutory Reserve Funds for accounting and financial reporting purposes. The consolidated financial statements include all the accounts of these funds.

The City of Kelowna Library Society is controlled by the City of Kelowna through its appointment of the members of the Society. Accordingly, the consolidated financial statements include all the accounts of the Society.

#### Accrual accounting

The accrual method for reporting revenues and expenditures has been used.

#### Inventory

Inventory is valued at the lower of cost, determined principally on a weighted average and specific item basis, or replacement cost.

#### **Capital Assets**

All capital assets are valued at cost and written off when they are disposed of.

During the period 1974 to 1995, all Airport capital additions were the responsibility of the Federal Government Ministry of Transport and therefore are not reflected in these financial statements. In 1996, the City has commenced financing some of the capital additions. Those additions funded by the City are reflected in these financial statements.

#### Amortization

In accordance with the accounting principles accepted for local governments in British Columbia, no provision has been made for amortization.

## Municipal Finance Authority cash deposits and demand notes

The Municipality issues the majority of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds is withheld by the Municipal Finance Authority as a debt reserve fund. The Municipality also executes demand notes in connection with

each debenture whereby the Municipality may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature.

#### Debenture debt

Debenture debt principal is reported net of sinking fund balances. Interest rates on debenture debt ranged from 3.39% to 10.25%. The weighted average rate for 2004 was 5.53% (2003-6.11%). Principal repayments for the next five years (in thousands of dollars) are as follows:

|                 | 2005    | 2006    | 2007    | 2008    | 2009    |
|-----------------|---------|---------|---------|---------|---------|
| General Fund    | \$759   | \$ 667  | \$ 647  | \$ 592  | \$615   |
| Wastewater Fund | 1,178   | 1,146   | 1,139   | 1,139   | 1,130   |
| Water Fund      | 239     | 250     | 275     | 275     | 251     |
| Nat. Gas Legacy | 1,699   | 1,699   | 1,699   | 1,699   | 1,699   |
| Library Society | 132     | 209     | 229     | 249     | 272     |
|                 | \$4,067 | \$3,971 | \$3,989 | \$3,954 | \$3,967 |

#### Reserves for future expenditure

Reserves for future expenditure are non-statutory reserves which represent an appropriation of surplus for specific purposes. Transfers to reserves for future expenditure include funds to finance incomplete projects and accumulations for specific purposes.

#### Interfund balances and transactions

All material interfund transactions and balances have been eliminated within the consolidated financial statements.

#### Statutory reserve funds

The use of these funds is restricted by the Community Charter and associated Municipal Bylaws. Statutory reserve funds are funded 100% by cash and temporary investments.

#### **Financial Instruments**

The City's financial instruments consist of cash and temporary investments, accounts receivable, accrued interest, long term investments, accounts payable and long term debt. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying value, unless otherwise noted.

#### **Use of Estimates**

Management has made estimates and assumptions that affect the amounts reported in preparing these financial statements. Significant areas requiring the use of management estimates relate to the determination of landfill post closure costs and settlement costs associated with outstanding legal actions. Actual results could differ from the estimates and adjustments, if any, will be reflected in the operations in the year of settlement.

#### **Budget figures**

The budget figures are from the Annual Five-Year Financial Plan Bylaw adopted before May 15 of each year. Subsequent amendments have been made by Council to reflect changes in the budget as required by law.

#### 2. FINANCIAL ASSETS AND LIABILITIES

#### Temporary investments (in thousands of dollars)

Temporary investments are recorded at cost. Investments (in thousands of dollars) are comprised of the following:

| Type of Investments  | 2004       | 2003       |
|--|------------|------------|
| Cash   | \$ 55,725  | \$ 48,419  |
| Municipal Finance Authority<br>Bond Fund                   | 5          | 5          |
| Municipal Finance Authority<br>Money Market Fund           | 27,386     | 46,393     |
| Provincial and Bank Issued<br>Accrual Notes and Debentures | 80,232     | 50,205     |
| Guaranteed Investment<br>Certificates and Deposit Notes    | 8,166      | 4,500      |
| Total Cash and temporary investments                       | \$ 171,514 | \$ 149,522 |

#### Accounts Receivables (in thousands of dollars)

Accounts receivable are recorded net of allowance and comprise:

| Type of Receivable                | 2004     | 2003     |
|-----------------------------------|----------|----------|
| Property Tax                      | \$ 3,216 | \$ 2,882 |
| Accounts receivable               | 10,207   | 6,043    |
| Due from<br>Federal Government    | 2,499    | 672      |
| Due from<br>Provincial Government | 3,304    | 4,113    |
| Due from<br>Regional Governments  | 357      | 1,042    |
| Utilities                         | -        | 4,024    |
| Deferred development cost charges | 7,800    | 6,682    |
| Total Accounts receivable         | \$27,383 | \$25,458 |

#### Deferred Development Cost Charges (DCC)

The City collects development cost charges to pay for a proportionate share of infrastructure related to new growth. In accordance with the *Community Charter of BC*, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue. Because these funds are restricted in nature they are shown as a liability.

| Deferred DCC by type              | 2004      | 2003      |
|-----------------------------------|-----------|-----------|
| Roads                             | \$20,682  | \$15,387  |
| Parks                             | 7,701     | 6,194     |
| Drainage                          | 2,793     | 2,451     |
| Wastewater                        | 9,005     | 5,533     |
| Water                             | 7,981     | 7,034     |
| Total                             | \$ 48,162 | \$ 36,599 |
|                                   |           |           |
| Deferred DCC                      | 2004      | 2003      |
| Balance, beginning of year        | \$ 36,599 | \$ 27,174 |
| Return on investments             | 1,126     | 917       |
| DCCs levied in the year           | 19,043    | 15,685    |
|                                   | 20,169    | 16,602    |
| Transfers to General Capital      | (7,665)   | (6,385)   |
| Transfers to Wastewater Capital   | (142)     | (130)     |
| Transfers to Wastewater Operating | (461)     | (470)     |
| Transfers to Water Capital        | (338)     | (192)     |
|                                   | (8,606)   | (7,177)   |
| Balance, end of year              | \$48,162  | \$ 36,599 |
|                                   |           |           |

#### 3. CONTINGENT LIABILITIES

#### Regional District of Central Okanagan

Regional District debt is, under the provisions of the Local Government Act, a direct, joint and several liability of the District and each member municipality within the District including the City of Kelowna.

The loan agreements with the Regional District of Central Okanagan and the Municipal Finance Authority provide that if at any time the scheduled payments provided for in the agreements are not sufficient to meet the Authority's obligation with respect to such borrowing, the resulting deficiency becomes a liability of the member municipalities.

#### **Pension Liability**

The municipality and its employees contribute to the Municipal Pension Plan (the plan), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 130,000 active members and approximately 45,000 retired members. Active members include approximately 29,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2003 indicated an unfunded liability of \$789 million for basic pension benefits. The next valuation will be as at December 31, 2006 with results available in 2007. The actuary does not attribute portions of the unfunded liability to individual employers. The City of Kelowna paid \$2.4 million for employer contributions to the plan in 2004.

### City of Kelowna

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, DECEMBER 31, 2004

#### **Legal Actions**

The City of Kelowna is currently engaged in certain legal actions, the outcome of which is not determinable at this time. Accordingly, no provision has been made in the accounts for these actions.

The amount of loss, if any, arising from these contingent liabilities will be recorded in the accounts in the period in which the loss is realized.

#### 4. COMMITMENTS

#### Agreements, Contracts and Purchase Orders

The City has entered into various agreements and contracts for services and construction with periods ranging from one to five years.

The City has \$5,330,000 in open purchase orders as at December 31, 2004 which has not been recorded in the accounts. The funding for the majority of these obligations has been set aside in reserves for future expenditures. These amounts will be recorded in the accounts in the period the goods and services, to which they relate, are received.

#### **Landfill Closure and Post Closure Costs**

As recommended by the Public Sector Accounting Board (PSAB) and regulated by the Ministry of Water, Land and Air Protection, the City has agreed to obligations regarding the operation of the landfill site. These obligations include recognition of closure and post-closure liability. The City's estimated liability for these expenditures is recognized as the landfill site's capacity is used and the reported liability of \$2.82 million (2003 - \$2.22 million) represents the portion of the estimated total expenditure recognized as at December 31, 2004. The liability and annual expenditure is calculated based on the ratio of current usage to the total capacity of the site and the discounted estimated future cash flows associated with closure and post-closure activities.

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The remaining capacity of the landfill site is estimated at 7.3 million tonnes, which is 93% of the sites total capacity. The discounted future cash flows for closure and post-closure cost is estimated at \$47.0 million as at December 31, 2004. The landfill site is expected to reach its capacity in 2048.

#### Kelowna Family Y Centre Loan Guarantee Agreement

The City shall, under the terms of the partnering agreement between the City of Kelowna and YMCA-YWCA of Central Okanagan, guarantee repayment in the event that the YMCA-YWCA of Central Okanagan defaults on a \$1.8 million, 20 year loan. The City shall resume operation of the facility and assume responsibility for the repayment of the debt incurred by the YMCA-YWCA of Central Okanagan. As at December 31, 2004 the loan balance was \$1.29 million.

#### Rotary Centre for the Arts Loan Guarantee Agreement

The City shall, under the terms of the tripartite agreement between the City of Kelowna, HSBC Bank of Canada and Kelowna Visual and Performing Arts Centre Society (KVPACS) for the Rotary Centre for the Arts, guarantee repayment in the event that

the KVPACS defaults on the \$1.1 million, demand revolving construction loan. As at December 31, 2004 the loan balance was \$1.1 million.

#### Multi-Purpose Facility Public/Private Partnership

The City has, under the terms of the Preferred Share Agreement between the City of Kelowna and RG Properties Ltd.., purchased \$6,000,000 of preferred shares in RG Arenas (Kelowna) Ltd. at a cost of \$1 per share. The terms and conditions of the purchase are subject to the terms of a Tripartite Agreement between the City of Kelowna, Royal Bank of Canada and RG Arenas (Kelowna) Ltd., RG Properties Ltd., Prospero Canadian Land Investment Fund Ltd. group of companies.

The City has, under the terms of the above noted Tripartite Agreement, committed to the annual purchase of community use time at the Multi-Purpose facility, commencing with Substantial Completion, on November 10, 1999 under the following terms:

- (i) \$1,330,000 per annum for Years 1 to 3 comprised of a payment of \$1,180,000, which for Years 2 and 3 is subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum, plus an annual payment of \$150,000 without any adjustment for CPI;
- (ii) \$1,180,000 per annum for Years 4 to 7, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum;
- (iii) \$1,180,000 per annum for Years 8 to 10, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum, minus \$150,000 per annum;
- (iv) \$980,000 per annum for Years 11 to 20, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum; and
- (v) \$550,000 per annum for Years 21 to 30, subject to a minimum CPI increase of 1% per annum and a maximum average CPI increase of 5% per annum.

Should the City not exercise, in its sole discretion, its option to renew any future term for community use time in the Multi-Purpose facility, under the above terms it shall be required to make a lump sum payment to RG Arenas (Kelowna) Ltd. on or before the 15th day of one of year 6, 11, 16, 21 or 26 commencing with the year of Substantial Completion in the following amounts:

| Year 6  | \$13,221,606 |
|---------|--------------|
| Year 11 | \$11,912,282 |
| Year 16 | \$10,369,815 |
| Year 21 | \$6,727,289  |
| Year 26 | \$ 4.470.626 |

Upon such payment, no further amounts will be payable to RG Arenas (Kelowna) Ltd. and the City will have the right to the community use time for the period from the beginning of the year in which the payment was made until November 9, 2029 without any additional payment.

#### **Mission Recreation Park Sports Centre**

The City has under the terms of the design build contract with RG Construction (Mission) Ltd. agreed to pay \$15.987 million for the construction of a sports facility plus \$600,000 in additional funds for an energy efficiency system. As at December 31, 2004 there was an outstanding commitment of \$920,400. This will become due as the project is completed.

#### 5. INVESTMENTS

#### Kelowna Developments Ltd.

The investment in Kelowna Developments Ltd., a wholly owned subsidiary, is carried at its cost of \$2. The company is inactive with no assets or liabilities and is being retained for potential future use.

#### RG Arenas (Kelowna) Ltd.

The investment in preferred shares in RG Arenas (Kelowna) Ltd. is carried at its cost of \$6,000,000. The shares were purchased under the terms of the Preferred Share Agreement between the City of Kelowna and RG Properties Ltd. and are to be retained until 2028 per the terms of that agreement.

#### 6. LETTERS OF CREDIT

In addition to the performance deposits reflected in cash balances, the City is holding irrevocable Letters of Credit in the amount of \$22,075,315 (2003 - \$20,489,351) which were received from depositors to ensure their performance of works to be undertaken within the City. These amounts are not reflected in the financial statements but are available to satisfy any liabilities arising from non-performance by the depositors. The City is also holding irrevocable Letters of Credit in the amount of \$7,260,199 (2003 - \$6,064,636) which are received from developers to ensure payment of development cost charges in future years.

#### 7. CITY OF KELOWNA LIBRARY SOCIETY

In March 1997, the City transferred the Library building and land located on Ellis Street in the City of Kelowna and the mortgage loan to the City of Kelowna Library Society, a non-profit society. The City has guaranteed the repayment of the mortgage. As at December 31, 2004 the mortgage balance was \$4,074,222. The City has taken back an option to purchase these assets at a nominal value. The Society's financial information is included in with the City of Kelowna Consolidated Financial Statements.

#### 8. TRUST FUNDS

In accordance with PSAB recommendations for local governments, trust funds are not included in the City's Consolidated Financial Statements. The City administers a Cemetery Maintenance Fund for the perpetual care and maintenance of the City owned and operated cemetery. As at December 31, 2004 the Trust Fund balance is \$1,162,607.

#### 9. CAPITAL LEASE PAYABLE

The City has entered into an agreement with Terasen Utility Services that has resulted in the creation of the Natural Gas Legacy Fund.

#### **Capital Lease**

Under the terms of the agreement the City has entered into a 35 year capital lease with Terasen Utility Services, commencing November 1, 2001, for the natural gas distribution system within the municipality's boundary. The City has prepaid \$47,500,000 of the capital lease obligation and has financed the prepayment through debenture debt. The remaining obligation of \$2,489,000, which is included in long term debt, will be paid with annual lease payments of \$260,870 including interest based on Terasen approved pre-tax weighted average cost of capital of 10.072%.

#### **Operating Lease**

The City has also entered into a 17 year operating lease with Terasen Utility Services, commencing November 1, 2001, whereby the City leases back to Terasen Utility Services the operations of the gas distribution system. Under the operating lease Terasen Utility Services is required to make annual lease payments to the City calculated by a formula specified in the agreement which is based on the total annual revenue generated by the transaction. At the end of the 17 year term Terasen Utility Services has the option of making a termination payment to the City equal to the unamortized portion of the City's \$47,500,000 prepayment under the capital lease, which is estimated to be \$24,400,000, or negotiate a new 18 year operating lease with a continuation of the annual lease payments which existed under the previous 17 year operating lease.

#### 10. PRIOR YEAR'S FIGURES

Certain of the prior year's figures have been restated to conform to the presentation format adopted in the current year.

## City of Kelowna



## Supplementary Financial Information

• 2004 ANNUAL FINANCIAL REPORT



Tokara Taiko Drummers perform at Island Stage, Waterfront Park.

Photo credit: Uwe Gramann, Life & Arts Festival



Grant Thornton LLP Chartered Accountants Management Consultants

#### AUDITORS' REPORT ON SUPPLEMENTARY FINANCIAL INFORMATION

To the Members of Council of the City of Kelowna

We have audited and reported separately herein on the consolidated financial statements of the City of Kelowna as at and for the year ended December 31, 2004.

Our audit was conducted for the purpose of expressing an opinion on the consolidated financial statements of the City taken as a whole. The supplementary information on the financial position and financial activities of operations of the individual funds included in the following supporting schedules are presented for the purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

Kelowna, BC March 21, 2005 Great Thornton LLP
Chartered Accountants

200 - 1633 Ellis Street Kelowna, BC V1Y 2A8 T (250) 712-6800 1800 661-4244 (Toll Free) F (250) 712-6850 (250) 861-3187 (Tax)

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# Statement of Financial Position - by Fund As at December 31, 2004

(in thousands of dollars)

|  |     | General<br>Fund<br>2004 |     | Airport<br>Fund<br>2004 | Electrical<br>Fund<br>2004 |     | Waste-<br>water<br>Fund<br>2004 |
|--|-----|-------------------------|-----|-------------------------|----------------------------|-----|---------------------------------|
| Financial Assets                         |     |                         |     |                         |                            |     |                                 |
| Cash and temporary investments           | \$  | 77,475                  | \$  | 5,316                   | \$<br>5,687                | \$  | (1,968)                         |
| Accounts receivable                      |     | 9,422                   |     | 2,441                   | 2,525                      |     | 2,990                           |
| Accrued interest                         |     | 421                     |     | -                       | -                          |     | _                               |
| Land held for resale                     |     | 940                     |     | -                       | -                          |     | _                               |
| Long term investments                    |     | 6,000                   |     | -                       | -                          |     | -                               |
| Municipal Finance Authority debt reserve |     | 843                     |     | -                       | _                          |     | 1,821                           |
| Other                                    |     | 1,318                   |     | 138                     | _                          |     | 12                              |
| Due from other funds                     |     | 348                     |     |                         | 3,500                      |     | _                               |
|  | _   | 96,767                  |     | 7,895                   | 11,712                     |     | 2,855                           |
| Liabilities                              |     |                         |     |                         |                            |     |                                 |
| Accounts payable                         |     | 25,139                  |     | 101                     | 142                        |     | 360                             |
| Due to other funds                       |     |                         |     | 3,848                   |                            |     | _                               |
| Performance deposits                     |     | 4,275                   |     | 172                     | _                          |     | _                               |
| Deferred revenue                         |     | 16,798                  |     | 135                     | _                          |     | 1.277                           |
| Deferred development cost charges        |     | _                       |     | _                       | _                          |     | _                               |
| Municipal Finance Authority debt reserve |     |                         |     |                         |                            |     |                                 |
| Cash deposits                            |     | 247                     |     | _                       | _                          |     | 468                             |
| Demand notes                             |     | 596                     |     | _                       | _                          |     | 1,353                           |
| Long term debt                           |     | 9,366                   |     | _                       | _                          |     | 20,275                          |
|  | -   | 56,421                  |     | 4,256                   | 142                        | -   | 23,733                          |
| Net Financial Assets                     | -   | 40,346                  |     | 3,639                   | 11,570                     | _   | (20,878)                        |
| Non Financial Assets                     |     |                         |     |                         |                            |     |                                 |
| Inventory                                |     | 697                     |     | _                       | 135                        |     | 108                             |
| Work in progress, at cost                |     | 30,737                  |     | 3,080                   | _                          |     | 29,528                          |
| Capital                                  |     | 425,137                 |     | 29,376                  | 28,356                     |     | 143,911                         |
|  | -   | 456,571                 |     | 32,456                  | 28,491                     | _   | 173,547                         |
|  | \$  | 496,917                 | \$  | 36,095                  | \$<br>40,061               | \$  | 152,669                         |
| Fund Position                            | =   |                         | :   |                         |                            | =   |                                 |
| Operating surplus (deficit)              |     | 3,122                   |     | (3,444)                 | 8,574                      |     | 10,749                          |
| Reserves for future expenditures         |     | 46,178                  |     | 7,083                   | 3,131                      |     | 3,021                           |
| Statutory reserve funds                  |     | _                       |     | _                       | _                          |     | _                               |
| Equity in capital assets                 |     | 447,617                 |     | 32,456                  | 28,356                     |     | 138,899                         |
| 1 / 1                                    | \$  | 496,917                 | \$  | 36,095                  | \$<br>40,061               | \$  | 152,669                         |
|  | · = | <del></del>             | : : |                         | <br>                       | _ = |                                 |

|     | Water Statutory<br>Fund Reserves<br>2004 2004 |          |          |          |     | Library<br>Society<br>2004 |    | Consolidated<br>Adjustments<br>2004 |    | onsolidate<br>2004 | d Consolidated 2003 |         |  |
|-----|---|----------|----------|----------|-----|----------------------------|----|-------------------------------------|----|--------------------|---------------------|---------|--|
|     | 2001  | 2001     |          | 2001     |     | 2001                       |    | 2001                                |    | 2001               |                     | 2000    |  |
| \$  | 6,281   | \$ 77,46 | ) \$     | 1,067    | \$  | 196                        | \$ | _                                   | \$ | 171,514            | \$                  | 149,522 |  |
|     | 618   | 7,80     |          | 1,587    | ·   | _                          |    | _                                   |    | 27,383             | ·                   | 25,458  |  |
|     | _   | _        |          | _        |     | _                          |    | _                                   |    | 421                |                     | 332     |  |
|     | _   | _        |          | -        |     | _                          |    | _                                   |    | 940                |                     | 940     |  |
|     | _   | _        |          | _        |     | _                          |    | _                                   |    | 6,000              |                     | 6,000   |  |
|     | 411   | _        |          | 2,024    |     | _                          |    | _                                   |    | 5,099              |                     | 5,453   |  |
|     | 13  | _        |          | _        |     | -                          |    | _                                   |    | 1,481              |                     | 1,341   |  |
| _   | _   |          |          |          | _   |                            | _  | (3,848)                             | _  | _                  | _                   |         |  |
|     | 7,323   | 85,26    | )        | 4,678    |     | 196                        |    | (3,848)                             |    | 212,838            |                     | 189,046 |  |
|     |   |          |          |          |     |                            |    |                                     |    |                    |                     |         |  |
|     | 63  | _        |          | 406      |     | 30                         |    | _                                   |    | 26,241             |                     | 21,938  |  |
|     | _   | _        |          | _        |     | _                          |    | (3,848)                             |    |                    |                     | _       |  |
|     | _   | _        |          | _        |     | _                          |    | _                                   |    | 4,447              |                     | 3,537   |  |
|     | 593   | _        |          | _        |     | _                          |    | _                                   |    | 18,803             |                     | 15,421  |  |
|     | _   | 48,16    | 2        | _        |     | _                          |    | _                                   |    | 48,162             |                     | 36,599  |  |
|     |   |          |          |          |     |                            |    |                                     |    |                    |                     |         |  |
|     | 116   | _        |          | 545      |     | _                          |    | _                                   |    | 1,376              |                     | 1,598   |  |
|     | 295   | _        |          | 1,479    |     | _                          |    | _                                   |    | 3,723              |                     | 3,855   |  |
|     | 2,261   | _        |          | 46,344   |     | 4,074                      |    | _                                   |    | 82,320             |                     | 80,473  |  |
|     | 3,328   | 48,16    | 2        | 48,774   |     | 4,104                      |    | (3,848)                             |    | 185,072            |                     | 163,421 |  |
|     | 2.005   | 27.00    | 0        | (44,006) |     | (2,000)                    |    |                                     |    | 07.766             |                     | 25 625  |  |
| -   | 3,995   | 37,09    | <u> </u> | (44,096) | -   | (3,908)                    | -  |                                     | -  | 27,766             | -                   | 25,625  |  |
|     |   |          |          |          |     |                            |    |                                     |    |                    |                     |         |  |
|     | 72  | _        |          | _        |     | _                          |    | _                                   |    | 1,012              |                     | 673     |  |
|     | 986   | _        |          | _        |     | _                          |    | _                                   |    | 64,331             |                     | 40,931  |  |
|     | 46,525  | _        |          | 53,959   |     | 8,007                      |    | _                                   |    | 735,271            |                     | 698,232 |  |
| _   | 47,583  | _        | _        | 53,959   | -   | 8,007                      | •  |                                     | -  | 800,614            | _                   | 739,836 |  |
| \$  | 51,578  | \$ 37,09 | 8 \$     | 9,863    | \$  | 4,099                      | \$ |                                     | \$ | 828,380            | \$                  | 765,461 |  |
| =   |   |          | _        |          | =   |                            | -  |                                     | =  |                    | =                   |         |  |
|     | 1,632   | _        |          | 2,248    |     | 166                        |    | _                                   |    | 23,047             |                     | 19,966  |  |
|     | 4,696   | _        |          | _        |     | _                          |    | _                                   |    | 64,109             |                     | 64,358  |  |
|     | _   | 37,09    | 8        | _        |     | _                          |    | -                                   |    | 37,098             |                     | 32,993  |  |
|     | 45,250  | _        |          | 7,615    |     | 3,933                      |    | _                                   |    | 704,126            |                     | 648,144 |  |
| \$_ | 51,578  | \$ 37,09 | 8 \$     | 9,863    | \$_ | 4,099                      | \$ | _                                   | \$ | 828,380            | \$ _                | 765,461 |  |

#### Statement of Financial Activities - by Fund For the Year Ended December 31, 2004 (in thousands of dollars)

|  |     | General<br>Fund<br>2004 |     | Airport<br>Fund<br>2004 |    | Electrical<br>Fund<br>2004 | Waste-<br>water Fund<br>2004 |
|--|-----|-------------------------|-----|-------------------------|----|----------------------------|------------------------------|
| Revenue  |     |                         |     |                         |    |                            |                              |
| Taxation                                       | \$  | 68,661                  | \$  | _                       | \$ | _                          | \$<br>2,119                  |
| Fees and charges                               |     | 30,955                  |     | 8,944                   |    | 18,408                     | 9,984                        |
| Interest earned                                |     | 2,519                   |     | 312                     |    | 343                        | 303                          |
| Contribution from other governments            |     | 10,282                  |     | _                       |    | _                          | 317                          |
|  | _   | 112,417                 | _   | 9,256                   | -  | 18,751                     | 12,723                       |
| Expenditures                                   |     |                         |     |                         |    |                            |                              |
| General government services                    |     | 9,243                   |     | -                       |    | _                          | _                            |
| Protective services                            |     | 30,838                  |     | _                       |    | _                          | -                            |
| Transportation services                        |     | 17,863                  |     | -                       |    | -                          | _                            |
| Recreational and cultural services             |     | 20,494                  |     | -                       |    | -                          | _                            |
| Other services                                 |     | 9,927                   |     | -                       |    | -                          | _                            |
| Airport operations                             |     | -                       |     | 5,076                   |    | -                          | _                            |
| Electrical utility                             |     | -                       |     | -                       |    | 15,347                     | _                            |
| Wastewater utility                             |     | -                       |     | -                       |    | _                          | 5,312                        |
| Water utility                                  |     | -                       |     | -                       |    | _                          | _                            |
| Debt Charges                                   | _   | 1,106                   | _   |                         | _  | _                          | 1,603                        |
|  | -   | 89,471                  | _   | 5,076                   | -  | 15,347                     | 6,915                        |
| <b>Excess Revenue Over Expenditures</b>        |     | 22,946                  |     | 4,180                   |    | 3,404                      | 5,808                        |
| Debt repayment                                 |     | (610)                   |     | _                       |    | _                          | (955)                        |
| Transfer (to) from other funds                 |     | 2,310                   |     | (33)                    |    | (2,141)                    | (233)                        |
| Transfer (to) from statutory reserve funds     |     | (4,315)                 |     | -                       |    | -                          | (499)                        |
| Operating Fund, contribution to capital assets | _   | (23,648)                | _   | (1,681)                 | -  | (1,456)                    | (1,273)                      |
| Increase (decrease) in fund balances           | \$  | (3,317)                 | \$  | 2,466                   | \$ | (193)                      | \$<br>2,848                  |
| Consolidated Fund balance, beginning of year   |     | 52,617                  |     | 1,173                   |    | 11,898                     | 10,922                       |
| Consolidated Fund balance, end of year         | \$= | 49,300                  | \$= | 3,639                   | \$ | 11,705                     | \$<br>13,770                 |

|    | Water Fund<br>2004 |    | Natural Gas<br>Legacy<br>Fund<br>2004 |     | Library<br>Society<br>2004 | Consolidated<br>2004 |    | Consolidated 2003 |
|----|--------------------|----|---------------------------------------|-----|----------------------------|----------------------|----|-------------------|
| \$ | 1,140              | \$ | _                                     | \$  | _                          | \$<br>71,920         | \$ | 68,323            |
| ·  | 4,505              |    | 5,841                                 | ·   | 700                        | 79,337               | ·  | 78,451            |
|    | 133                |    | _                                     |     | _                          | 3,610                |    | 4,052             |
|    | (3)                |    | -                                     |     | -                          | 10,596               |    | 9,674             |
|    | 5,775              | -  | 5,841                                 | _   | 700                        | 165,463              |    | 160,500           |
|    |                    |    |                                       |     |                            |                      |    |                   |
|    | _                  |    | _                                     |     | _                          | 9,243                |    | 8,164             |
|    | _                  |    | _                                     |     | _                          | 30,838               |    | 29,749            |
|    | _                  |    | _                                     |     | _                          | 17,863               |    | 16,363            |
|    | _                  |    | _                                     |     | _                          | 20,494               |    | 18,384            |
|    | _                  |    | 19                                    |     | 158                        | 10,104               |    | 7,835             |
|    | _                  |    | -                                     |     | -                          | 5,076                |    | 4,847             |
|    | _                  |    | -                                     |     | -                          | 15,347               |    | 13,655            |
|    | _                  |    | -                                     |     | -                          | 5,312                |    | 5,496             |
|    | 3,125              |    | -                                     |     | -                          | 3,125                |    | 3,194             |
|    | 393                | _  | 2,729                                 | _   | 366                        | 6,197                |    | 6,462             |
|    | 3,518              | -  | 2,748                                 | _   | 524                        | 123,599              |    | 114,149           |
|    | 2,257              |    | 3,093                                 |     | 176                        | 41,864               |    | 46,351            |
|    | (238)              |    | (1,710)                               |     | (176)                      | (3,689)              |    | (4,285)           |
|    | (204)              |    | _                                     |     | _                          | (301)                |    | (1,644)           |
|    | (30)               |    | -                                     |     | -                          | (4,844)              |    | (5,485)           |
|    | (868)              | -  | (1,272)                               | _   |                            | (30,198)             |    | (33,669)          |
| \$ | 917                | \$ | 111                                   | \$  | -                          | \$<br>2,832          | \$ | 1,268             |
|    | 5,411              |    | 2,137                                 |     | 166                        | 84,324               |    | 83,056            |
| \$ | 6,328              | \$ | 2,248                                 | \$_ | 166                        | \$<br>87,156         | \$ | 84,324            |

### Statement of Reserves and Surplus - by Fund For the Year Ended December 31, 2004

|  |     | General<br>Fund<br>2004 |     | Airport<br>Fund<br>2004 |     | Electrical<br>Fund<br>2004 |     | Waste-<br>water<br>Fund<br>2004 |
|--|-----|-------------------------|-----|-------------------------|-----|----------------------------|-----|---------------------------------|
| Reserves for future expenditures   | \$_ | 46,178                  | \$_ | 7,083                   | \$_ | 3,131                      | \$_ | 3,021                           |
| Surplus  |     |                         |     |                         |     |                            |     |                                 |
| Balance, beginning of year<br>Add:   |     | 3,113                   |     | (5,432)                 |     | 8,878                      |     | 8,555                           |
| Transfer from reserve for future expenditure   |     | 18,487                  |     | 3,983                   |     | 575                        |     | 284                             |
| Excess of revenue over expenditures and transfers Deduct:  |     | (3,317)                 |     | 2,466                   |     | (193)                      |     | 2,848                           |
| Transfer to reserve for future expenditure   |     | 15,161                  |     | 4,461                   |     | 686                        |     | 938                             |
| Balance, end of year   | _   | 3,122                   | _   | (3,444)                 | _   | 8,574                      | _   | 10,749                          |
| Fund balance, end of year  | \$_ | 49,300                  | \$= | 3,639                   | \$_ | 11,705                     | \$= | 13,770                          |
| Statement of Equity in Capital Assets - by Fund For the Year Ended December 31, 2004 (in thousands of dollars)  Balance, beginning of year | \$  | 412,360                 | \$_ | 28,509                  | \$_ | 26,842                     | \$_ | 129,346                         |
| Contributions to Capital Assets  |     |                         |     |                         |     |                            |     |                                 |
| Operating fund   |     | 23,648                  |     | 1,681                   |     | 1,456                      |     | 1,273                           |
| Trust and other funds  |     | 85                      |     | _                       |     | _                          |     | 216                             |
| Statutory reserve funds  |     | 4,544                   |     | _                       |     | _                          |     | 967                             |
| Public   |     | 5                       |     | _                       |     | _                          |     | _                               |
| Federal government   |     | 122                     |     | 2,266                   |     | _                          |     | _                               |
| Provincial government  |     | 671                     |     | _                       |     | _                          |     | 4,845                           |
| Development cost charge contribution   |     | 7,665                   |     | _                       |     | -                          |     | 142                             |
| Developers   |     | 820                     |     | _                       |     | 58                         |     | 385                             |
| Proceeds from the sale of capital assets   | _   | 97                      | _   |                         | _   |                            | _   |                                 |
|  |     | 37,657                  | _   | 3,947                   | _   | 1,514                      | _   | 7,828                           |
| Debt Retirement  |     |                         |     |                         |     |                            |     |                                 |
| Retirement of debt   |     | 610                     |     | _                       |     | -                          |     | 955                             |
| Actuarial increase in sinking funds  | _   | 689                     | _   |                         | _   |                            | _   | 770                             |
|  | _   | 1,299                   | _   |                         | _   |                            | _   | 1,725                           |
| Asset disposal at original cost  | _   | (3,699)                 | _   |                         | _   |                            | _   |                                 |
| Balance, end of year   | \$_ | 447,617                 | \$_ | 32,456                  | \$_ | 28,356                     | \$_ | 138,899                         |

|     | Water<br>Fund<br>2004 | G   | Natural<br>Sas Legacy<br>Fund<br>2004 |     | Library<br>Society<br>2004 | Consolidated<br>2004 | Consolidated 2003 |
|-----|-----------------------|-----|---------------------------------------|-----|----------------------------|----------------------|-------------------|
| \$_ | 4,696                 | \$_ |                                       | \$_ |                            | \$<br>64,109         | \$<br>64,358      |
|     | 2,549                 |     | 2,137                                 |     | 166                        | 19,966               | 15,928            |
|     | 200<br>917            |     | -<br>111                              |     | -<br>-                     | 23,529<br>2,832      | 24,072<br>1,268   |
| _   | 2,034<br>1,632        | _   | 2,248                                 | -   | -<br>166                   | 23,280<br>23,047     | 21,302<br>19,966  |
| \$_ | 6,328                 | \$_ | 2,248                                 | \$= | 166                        | \$<br>87,156         | \$<br>84,324      |
| \$_ | 42,918                | \$_ | 4,412                                 | \$_ | 3,757                      | \$<br>648,144        | \$<br>590,589     |
|     | 868                   |     | 1,272                                 |     | _                          | 30,198               | 33,669            |
|     | _                     |     | _                                     |     | _                          | 301                  | 1,644             |
|     | 262                   |     | _                                     |     | _                          | 5,773                | 5,204             |
|     | _                     |     | _                                     |     | _                          | 5                    | 160               |
|     | -                     |     | -                                     |     | -                          | 2,388                | 268               |
|     | 180                   |     | -                                     |     | -                          | 5,696                | 4,223             |
|     | 338                   |     | _                                     |     | _                          | 8,145                | 6,707             |
|     | 252                   |     | -                                     |     | -                          | 1,515                | 5,162             |
| _   |                       | _   | -                                     | _   |                            | 97                   | 465               |
| _   | 1,900                 | _   | 1,272                                 | -   |                            | 54,118               | 57,502            |
|     | 238                   |     | 1,710                                 |     | 176                        | 3,689                | 4,285             |
|     | 194                   |     | 221                                   | _   |                            | 1,874                | 1,704             |
| _   | 432                   |     | 1,931                                 | _   | 176                        | 5,563                | 5,989             |
|     | _                     |     | _                                     |     |                            | (3,699)              | (5,936)           |
| \$  | 45,250                | \$  | 7,615                                 | \$  | 3,933                      | \$<br>704,126        | \$<br>648,144     |

## **Debenture Debt - General Fund** as at December 31, 2004

| Year of<br>Maturity | Purpose                        | Debenture<br>Balance<br>Dec. 31/04 | Sinking Fun<br>Balance<br>Dec. 31/04 | Amount    | Current<br>Interest<br>Rate % |
|---------------------|--------------------------------|------------------------------------|--------------------------------------|-----------|-------------------------------|
|                     | Public Works                   |                                    |                                      |           |                               |
| 2005                | Downtown Revitalization        | \$<br>92                           | \$ 718                               | \$ 810    | 9.00                          |
| 2021                | Downtown Parkade               | 1,760                              | 440                                  | 2,200     | 7.42                          |
| 2019                | South Pandosy Spec Area 1      | 195                                | 39                                   | 234       | 5.99                          |
| 2019                | South Pandosy Spec Area 2      | 341                                | 69                                   | 410       | 5.99                          |
| 2022                | Chapman Parkade                | 3,820                              | 251                                  | 4,071     | 5.37                          |
|                     | <b>Local Improvements</b>      |                                    |                                      |           |                               |
| 2004                | Local Improvements             | _                                  | 585                                  | 585       | 6.50                          |
| 2006                | Local Improvements             | -                                  | 564                                  | 564       | 9.75                          |
| 2007                | Local Improvements             | _                                  | 1,326                                | 1,326     | 8.05                          |
| 2009                | Local Improvements             | 19                                 | 35                                   | 54        | 6.50                          |
| 2010                | Local Improvements             | 353                                | 513                                  | 866       | 6.50                          |
| 2011                | Local Improvements             | 329                                | 381                                  | 710       | 10.25                         |
| 2011                | Local Improvements             | 35                                 | 40                                   | 75        | 7.42                          |
| 2014                | Local Improvements             | 351                                | 216                                  | 567       | 9.52                          |
| 2016                | Local Improvements             | 279                                | 114                                  | 393       | 7.75                          |
| 2016                | Local Improvements             | 191                                | 78                                   | 269       | 7.42                          |
| 2017                | Local Improvements             | 41                                 | 13                                   | 54        | 5.85                          |
| 2019                | Local Improvements             | 57                                 | 12                                   | 69        | 5.49                          |
|                     | <b>Recreation and Cultural</b> |                                    |                                      |           |                               |
| 2005                | Parkland Acquisition           | 36                                 | 356                                  | 392       | 6.50                          |
| 2006                | Parkland Acquisition           | 60                                 | 275                                  | 335       | 10.25                         |
| 2007                | Parkland Acquisition           | 217                                | 609                                  | 826       | 6.10                          |
| 2006                | Parkland Acquisition           | 80                                 | 367                                  | 447       | 7.42                          |
| 2011                | Brandt's Creek                 | 558                                | 442                                  | 1,000     | 7.75                          |
| 2021                | Kokanee Gym Facility           | 452                                | 48                                   | 500       | 5.69                          |
|                     |                                | \$<br>9,266                        | \$ 7,491                             | \$ 16,757 | -<br>=                        |

## **Debenture Debt - Wastewater Fund as at December 31, 2004**

| Year of<br>Maturity | Purpose                             | Debenture<br>Balance<br>Dec/31/04 |         | Sinking Fund<br>Balance<br>Dec. 31/04 | Amount of Issue | Current<br>Interest<br>Rate % |
|---------------------|-------------------------------------|-----------------------------------|---------|---------------------------------------|-----------------|-------------------------------|
|                     | Specified Area Programs             |                                   |         |                                       |                 |                               |
| 2013                | Spec. Area 6 - Black Mtn/Toovey     | \$<br>650                         | \$      |                                       |                 |                               |
| 2010                | Spec. Area 13 - Mission             | 283                               |         | 412                                   | 695             |                               |
| 2013                | Spec. Area 14 - N. Glenmore         | 79                                |         | 60                                    | 139             |                               |
| 2013                | Spec. Area 15 - Belgo Molnar        | 21                                |         | 16                                    | 37              |                               |
| 2015                | Spec. Area 17 - Mission Flats       | 900                               |         | 450                                   | 1,350           |                               |
| 2018                | Spec. Area 18 - Caramillo           | 107                               |         | 28                                    | 135             | 5.55                          |
| 2018                | Spec. Area 19 - Poplar Point        | 61                                |         | 16                                    | 77              | 5.55                          |
| 2022                | Spec. Area 22A- Gerstmar            | 37                                |         | <b>2</b>                              | 39              | 6.06                          |
| 2023                | Spec. Area 21A- McKenzie Bench      | 1,350                             |         | _                                     | 1,350           |                               |
| 2023                | Spec. Area 22B- Vista Rd            | 80                                |         | _                                     | 80              | 4.98                          |
| 2023                | Spec. Area 22C- Hein Rd             | 266                               |         | _                                     | 266             | 4.98                          |
| 2023                | Spec. Area 22D- Elwyn Rd            | 149                               |         | _                                     | 149             | 4.98                          |
| 2023                | Spec. Area 22E- Dease Rd            | 96                                |         | _                                     | 96              | 4.98                          |
| 2023                | Spec. Area 22F- Mills Rd            | 343                               |         | _                                     | 343             | 4.98                          |
| 2023                | Spec. Area - Campion Cambro         | 874                               |         | _                                     | 874             | 4.98                          |
| 2023                | Spec. Area 30- Acland               | 364                               |         | _                                     | 364             | 4.98                          |
|                     | <b>Sewer Improvement Programs</b>   |                                   |         |                                       |                 |                               |
| 2005                | Mission Trunk Main                  | 63                                |         | 625                                   | 688             | 6.50                          |
| 2006                | Harvey Avenue                       | 30                                |         | 136                                   | 166             | 10.25                         |
| 2008                | Glenmore Trunk Main                 | 57                                |         | 111                                   | 168             | 5.50                          |
| 2008                | Sewer System Improvements           | 7                                 |         | 14                                    | 21              | 5.50                          |
| 2009                | Sewer Trunk Main                    | 329                               |         | 459                                   | 788             | 9.47                          |
| 2009                | Mission Sewer Trunk Main            | 137                               |         | 191                                   | 328             | 9.47                          |
| 2010                | Sewer System Improvements           | 77                                |         | 81                                    | 158             | 8.00                          |
| 2014                | Long St. Sewer Main Replacement     | 48                                |         | 16                                    | 64              | 5.49                          |
| 2014                | Glenwood Sewer Main Replacement     | 67                                |         | 23                                    | 90              | 5.49                          |
| 2019                | Byrns Baron Main                    | 3,866                             |         | _                                     | 3,866           | 4.98                          |
|                     | Sewage Treatment Plant              |                                   |         |                                       |                 |                               |
| 2009                | KPCC Upgrade #1                     | 1,043                             |         | 1,457                                 | 2,500           | 9.47                          |
| 2011                | <b>KPCC Administration Building</b> | 557                               |         | 443                                   | 1,000           | 7.75                          |
| 2011                | Sewer Treatment Plant Upgrade       | 711                               |         | 564                                   | 1,275           | 7.75                          |
| 2016                | <b>KPCC Sewer Treatment Plant</b>   | 1,115                             |         | 885                                   | 2,000           | 7.42                          |
| 2016                | <b>KPCC Administration Building</b> | 390                               |         | 310                                   | 700             | 7.42                          |
| 2016                | Sewer Treatment Plant Stage II      | 167                               |         | 133                                   | 300             | 7.42                          |
| 2014                | Sewer Treatment Plant Phase III     | 5,951                             |         | 2,049                                 | 8,000           | 5.99                          |
|                     |                                     | \$<br>20,275                      | -<br>\$ | 8,971 \$                              | 29,246          | _                             |

## Debenture Debt - Water Fund as at December 31, 2004

(in thousands of dollars)

| Year of<br>Maturity | Purpose                              | Debenture<br>Balance<br>Dec/31/04 | Sinking Fund<br>Balance<br>Dec. 31/04 | Amount of Issue | Current<br>Interest<br>Rate % |
|---------------------|--------------------------------------|-----------------------------------|---------------------------------------|-----------------|-------------------------------|
|                     | <b>Specified Area Programs</b>       |                                   |                                       |                 |                               |
| 2010                | Spec. Area 13 - Mission              | 5 155                             | \$ 226 \$                             | 381             | 6.50                          |
| 2023                | Spec Area 16 - Byrns                 | 38                                | 1                                     | 39              | 4.80                          |
| 2024                | Spec Area 18 - Lakeshore             | 24                                | -                                     | 24              | 4.98                          |
|                     | Water Improvement Program            | s                                 |                                       |                 |                               |
| 2005                | Mission Trunk Main                   | 72                                | 709                                   | 781             | 6.50                          |
| 2006                | Harvey Avenue                        | 59                                | 272                                   | 331             | 10.25                         |
| 2006                | Poplar Point                         | 26                                | 118                                   | 144             | 10.25                         |
| 2008                | <b>Poplar Point Reservoir Covers</b> | 132                               | 254                                   | 386             | 8.00                          |
| 2008                | Water System Improvements            | 40                                | 78                                    | 118             | 8.00                          |
| 2009                | <b>Cadder Ave Improvements</b>       | 29                                | 41                                    | 70              | 9.47                          |
| 2009                | Wilson Ave Improvements              | 25                                | 35                                    | 60              | 9.47                          |
| 2009                | McDougal Ave Improvements            | 10                                | 15                                    | 25              | 9.47                          |
| 2010                | Water System Improvements            | 173                               | 145                                   | 318             | 8.00                          |
| 2011                | Water System Improvements            | 156                               | 154                                   | 310             | 7.75                          |
| 2011                | Knox Mountain Reservoir              | 557                               | 443                                   | 1,000           | 7.75                          |
| 2011                | Dilworth Reservoir Repairs           | 139                               | 111                                   | 250             | 7.42                          |
| 2011                | Caramillo Pressure Valve             | 28                                | 22                                    | 50              | 7.42                          |
| 2011                | Knox Mountain Reservoir              | 303                               | 241                                   | 544             | 7.42                          |
| 2012                | Poplar Point                         | 295                               | 178                                   | 473             | 5.85                          |
|                     | \$                                   | 2,261                             | \$ 3,043 \$                           | 5,304           |                               |

## Debenture Debt - Natural Gas Legacy Fund as at December 31, 2004

| 2018 | <b>Leased Capital Assets</b> | \$ | 26,520 \$ | 3,280 \$ | 29,800 | 6.01 |
|------|------------------------------|----|-----------|----------|--------|------|
| 2018 | <b>Leased Capital Assets</b> | _  | 17,354    | 2,146    | 19,500 | 3.15 |
|      |                              | \$ | 43,874 \$ | 5,426 \$ | 49,300 |      |

### **Reserves and Surplus - 5 Year Comparison**

| (in thousands of dollars)                          |     |         |    |         |               |               |               |
|--|-----|---------|----|---------|---------------|---------------|---------------|
|  |     | Actual  |    | Actual  | Actual        | Actual        | Actual        |
|  |     | 2004    |    | 2003    | 2002          | 2001          | 2000          |
| Surplus and Reserves for Future Expenditure        |     |         |    |         |               |               |               |
| General Fund                                       |     |         |    |         |               |               |               |
| Reserves   | \$  | 46,178  | \$ | 49,504  | \$<br>54,255  | \$<br>53,347  | \$<br>61,475  |
| Surplus  |     | 3,122   |    | 3,113   | 2,981         | 2,873         | 2,760         |
| Airport Fund                                       |     |         |    |         |               |               |               |
| Reserves   |     | 7,083   |    | 6,605   | 5,150         | 4,897         | 4,483         |
| Surplus (deficit)                                  |     | (3,444) |    | (5,432) | (7,088)       | (7,760)       | (7,760)       |
| Electrical Fund                                    |     |         |    |         |               |               |               |
| Reserves   |     | 3,131   |    | 3,020   | 3,126         | 2,094         | 2,767         |
| Surplus  |     | 8,574   |    | 8,878   | 8,773         | 8,925         | 7,636         |
| Wastewater Fund                                    |     |         |    |         |               |               |               |
| Reserves   |     | 3,021   |    | 2,367   | 2,112         | 1,958         | 1,912         |
| Surplus  |     | 10,749  |    | 8,555   | 7,221         | 6,730         | 6,139         |
| Water Fund   |     |         |    |         |               |               |               |
| Reserves   |     | 4,696   |    | 2,862   | 2,485         | 2,088         | 2,102         |
| Surplus  |     | 1,632   |    | 2,549   | 2,011         | 1,896         | 1,405         |
| Natural Gas Legacy Fund                            |     |         |    |         |               |               |               |
| Reserves   |     | 2,248   |    | 2,137   | 1,864         | 1,148         | _             |
| Library Fund                                       |     |         |    |         |               |               |               |
| Surplus  | _   | 166     |    | 166     | <br>166       | 166           | 166           |
| Total Surplus and Reserves for Future Expenditures | \$  | 87,156  | \$ | 84,324  | \$<br>83,056  | \$<br>78,362  | \$<br>83,085  |
| Statutory Reserves                                 |     |         |    |         |               |               |               |
| Capital Works Machinery and Equipment              |     | 30,403  |    | 26,927  | 23,045        | 22,237        | 12,830        |
| Land Sales   |     | 4,843   |    | 4,297   | 1,700         | 2,414         | 2,362         |
| Parking  |     | 1,852   |    | 1,769   | 2,136         | 5,630         | 5,784         |
| Total Statutory Reserves                           | -   | 37,098  | •  | 32,993  | 26,881        | 30,281        | 20,976        |
| 2000 Statement accounts                            | -   | 01,000  | •  | 32,550  | <br>20,001    | 00,201        | 20,710        |
| Deferred development cost charges                  |     | 48,162  |    | 36,599  | 27,174        | 23,433        | 20,518        |
| 2  | -   |         |    |         |               |               |               |
|  | \$_ | 172,416 | \$ | 153,916 | \$<br>137,111 | \$<br>132,076 | \$<br>124,579 |
|  |     |         |    |         |               |               |               |

### Capital Expenditures and Funding Sources For the Year Ended December 31, 2004

|                                      | Operating<br>Fund | Fed/Prov<br>Funding | Statutory<br>Reserves | Developer<br>/ Public | Borrowing /Other | Actual<br>2004 | Actual<br>2003 |
|--------------------------------------|-------------------|---------------------|-----------------------|-----------------------|------------------|----------------|----------------|
| General Fund                         |                   |                     |                       |                       |                  |                |                |
| Land                                 |                   |                     |                       |                       |                  |                |                |
| Protective services                  | \$ - \$           | - \$                | - \$                  | - \$                  | - \$             | _              | \$ 55          |
| Transportation services              | 2,779             | (1)                 | 1,903                 | 1,816                 | _                | 6,497          | 6,614          |
| <b>Environment Health</b>            | _                 | _                   | _                     | 5                     | 9                | 14             | -              |
| Recreation and cultural services     | 509               |                     | 818                   | 2,457                 | 35               | 3,819          | 3,207          |
|                                      | 3,288             | (1)                 | 2,721                 | 4,278                 | 44               | 10,330         | 9,876          |
| Buildings                            |                   |                     |                       |                       |                  |                |                |
| General government services          | 38                | _                   | 215                   | _                     | _                | 253            | 373            |
| Protective services                  | 62                | -                   | _                     | _                     | _                | 62             | 32             |
| Transportation services              | _                 | _                   | _                     | _                     | _                | _              | 69             |
| Public health and welfare            | -                 | _                   | _                     | _                     | _                | _              | -              |
| Recreation and cultural services     | 6,803             | _                   | _                     | 235                   | _                | 7,038          | 10,885         |
| Other                                | 5                 |                     |                       |                       |                  | 5              |                |
|                                      | 6,908             |                     | 215                   | 235                   |                  | 7,358          | 11,359         |
| Engineering Structures               |                   |                     |                       |                       |                  |                |                |
| Protective services                  | 49                | _                   | _                     | _                     | _                | 49             | 8              |
| Transportation services              | 8,248             | 803                 | 164                   | 3,818                 | 52               | 13,085         | 14,434         |
| Environmental health services        | (7)               | _                   | 415                   | _                     | _                | 408            | 434            |
| Public health and welfare            | _                 | _                   | 222                   | _                     | _                | 222            | 14             |
| Recreation and cultural services     | 3,116             | 8                   |                       | 103                   |                  | 3,227          | 6,247          |
|                                      | 11,406            | 811                 | 801                   | 3,921                 | 52               | 16,991         | 21,137         |
| Machinery and Equipment              |                   |                     |                       |                       |                  |                |                |
| General government services          | 1,176             | -                   | _                     | _                     | _                | 1,176          | 727            |
| Protective services                  | 138               | _                   | 42                    | _                     | _                | 180            | 181            |
| Transportation services              | 300               | _                   | 705                   | _                     | 120              | 1,125          | 2,948          |
| <b>Environmental health services</b> | -                 | _                   | 60                    | _                     | _                | 60             | -              |
| Public health and welfare            | 1                 | -                   | _                     | -                     | -                | 1              | 1              |
| Recreation and cultural services     | 431               |                     |                       | 5                     |                  | 436            | 196_           |
| Other                                | 2,046             |                     | 807                   | 5                     | 120              | 2,978          | 4,053          |
| Total General Fund                   | \$\$              | 810 \$              | 4,544 \$              | 8,439 \$              | 216 \$           | 37,657         | \$ 46,425      |

### Capital Expenditures and Funding Sources (continued) For the Year Ended December 31, 2004

|                                | Operating<br>Fund | Fed/Prov<br>Funding | Statutory<br>Reserves | Developer<br>/ Public | Borrowing /Other | Actual<br>2004 | Actual<br>2003 |
|--------------------------------|-------------------|---------------------|-----------------------|-----------------------|------------------|----------------|----------------|
| Total General Fund             | \$3,648_\$        | 810 \$              | 4,544 \$              | 8,439 \$              | 216 \$           | 37,657         | \$ 46,425      |
| Airport Fund                   |                   |                     |                       |                       |                  |                |                |
| Buildings                      | 131               | _                   | _                     | _                     | _                | 131            | 332            |
| <b>Engineering Structures</b>  | 1,251             | 2,266               | _                     | _                     | _                | 3,517          | 896            |
| Machinery and Equipment        | 299               |                     |                       |                       |                  | 299            | 270            |
|                                | 1,681             | 2,266               | _                     |                       |                  | 3,947          | 1,498          |
| Electrical Utility Fund        |                   |                     |                       |                       |                  |                |                |
| Engineering Structures         | 1,213             | _                   | _                     | 58                    | _                | 1,271          | 1,945          |
| Machinery and Equipment        | 243               | _                   | _                     | _                     | _                | 243            | 187            |
|                                | 1,456             |                     | _                     | 58                    | _                | 1,514          | 2,132          |
| Wastewater Utility Fund        |                   |                     |                       |                       |                  |                |                |
| Engineering Structures         | 1,169             | 4,845               | 967                   | 528                   | 10,280           | 17,789         | 13,602         |
| Machinery and Equipment        | 104               | _                   | _                     | _                     | _                | 104            | 197            |
| ,                              | 1,273             | 4,845               | 967                   | 528                   | 10,280           | 17,893         | 13,799         |
| Water Utility Fund             |                   |                     |                       |                       |                  |                |                |
| Engineering Structures         | 857               | 180                 | 262                   | 590                   | (44)             | 1,845          | 1,536          |
| Machinery and Equipment        | 11                | _                   | _                     | _                     | _                | 11             | 117            |
|                                | 868               | 180                 | 262                   | 590                   | (44)             | 1,856          | 1,653          |
| Natural Gas Legacy Fund        |                   |                     |                       |                       |                  |                |                |
| Leased Gas Distribution System | 1,272             | _                   | _                     | _                     | _                | 1,272          | 662            |
| J                              | 1,272             |                     | _                     | _                     |                  | 1,272          | 662            |
|                                | \$ 30,198 \$      | 8,101 \$            | 5,773_\$              | 9,615 \$              | 10,452 \$        | 64,139         | \$ 66,169      |

# Consolidated Expenditures By Function and Object For the Year Ended December 31, 2004 (in thousands of dollars)

|   | Recreation      |            |           |           |          |          |
|---|-----------------|------------|-----------|-----------|----------|----------|
|   | General         | Protective | Transp    | /Cultural | Other    | Airport  |
|   | Gov't           | Services   | Services  | Services  | Services | Services |
|   |                 |            |           |           |          |          |
| Salaries and Benefits                     | \$<br>6,666 \$  | 13,975 \$  | 5,089 \$  | 6,653 \$  | 2,833 \$ | 1,627    |
| <b>Contract and Professional Services</b> | 1,425           | 3,251      | 9,120     | 5,767     | 3,443    | 1,620    |
| RCMP Contract                             | _               | 11,385     | _         | _         | _        | _        |
| Materials and Supplies                    | 3,350           | 1,357      | 2,229     | 2,757     | 1,624    | 1,264    |
| Equipment                                 | 140             | 229        | 1,189     | 669       | 828      | 13       |
| Allocations                               | (2,565)         | _          | (379)     | (75)      | (200)    | 464      |
| Cost Recoveries                           | (237)           | (56)       | (115)     | (124)     | (6)      | (250)    |
| <b>Grants and External Transfers</b>      | 323             | 425        | _         | 3,979     | 1,358    | _        |
| Utilities                                 | 141             | 272        | 730       | 868       | 47       | 338      |
|   | 9,243           | 30,838     | 17,863    | 20,494    | 9,927    | 5,076    |
| Debt Interest and Fiscal Services         | 1,106           | _          | _         | _         | _        | _        |
| Capital Assets                            | 1,429           | 291        | 20,707    | 15,225    | 5        | 3,947    |
|   | \$<br>11,778 \$ | 31,129 \$  | 38,570 \$ | 35,719 \$ | 9,932 \$ | 9,023    |

|    | Electrical<br>Services | Waste-<br>water<br>Services | Water<br>Services | Nat. Gas<br>Legacy<br>Services | Library<br>Services | Actual<br>2004 | Actual<br>2003 | Actual<br>2002 | Actual<br>2001 | Actual<br>2000 |
|----|------------------------|-----------------------------|-------------------|--------------------------------|---------------------|----------------|----------------|----------------|----------------|----------------|
| \$ | 135 \$                 | 1,862 \$                    | 1,245 \$          | - \$                           | - \$                | 40,085 \$      | 37,652 \$      | 35,244 \$      | 33,303 \$      | 32,117         |
|    | 1,150                  | 352                         | 306               | 5                              | 158                 | 26,597         | 23,053         | 20,778         | 18,302         | 14,821         |
|    | _                      | _                           | _                 | _                              | _                   | 11,385         | 11,122         | 9,946          | 10,722         | 9,510          |
|    | 13,250                 | 616                         | 925               | 14                             | _                   | 27,386         | 25,184         | 21,890         | 24,880         | 22,197         |
|    | _                      | 284                         | 149               | -                              | _                   | 3,501          | 3,059          | 2,984          | 2,809          | 3,683          |
|    | 808                    | 1,402                       | 71                | -                              | _                   | (474)          | (112)          | (48)           | (296)          | (3)            |
|    | _                      | _                           | (13)              | _                              | _                   | (801)          | (874)          | (536)          | (624)          | (610)          |
|    | _                      | _                           | _                 | _                              | _                   | 6,085          | 5,016          | 4,544          | 4,067          | 4,816          |
|    | 4                      | 796                         | 442               | _                              | _                   | 3,638          | 3,587          | 4,211          | 3,500          | 2,875          |
| •  | 15,347                 | 5,312                       | 3,125             | 19                             | 158                 | 117,402        | 107,687        | 99,013         | 96,663         | 89,406         |
|    | _                      | 1,603                       | 393               | 2,729                          | 366                 | 6,197          | 6,462          | 6,723          | 5,205          | 5,084          |
|    | 1,514                  | 17,893                      | 1,856             | 1,272                          | _                   | 64,139         | 66,169         | 55,125         | 93,298         | 29,430         |
| \$ | 16,861 \$              | 24,808 \$                   | 5,374 \$          | 4,020 \$                       | 524 \$              | 187,738 \$     | 180,318 \$     | 160,861 \$     | 195,166 \$     | 123,920        |

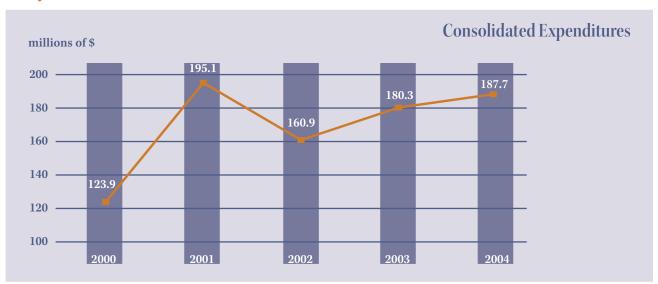
## City of Kelowna

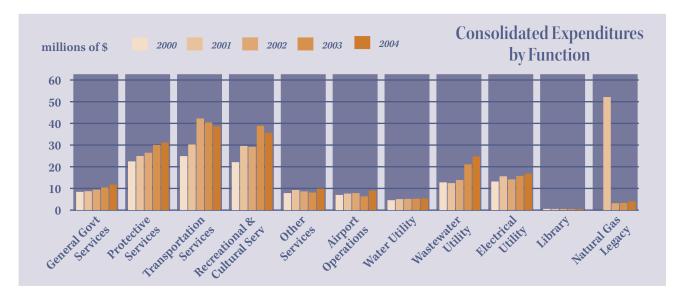


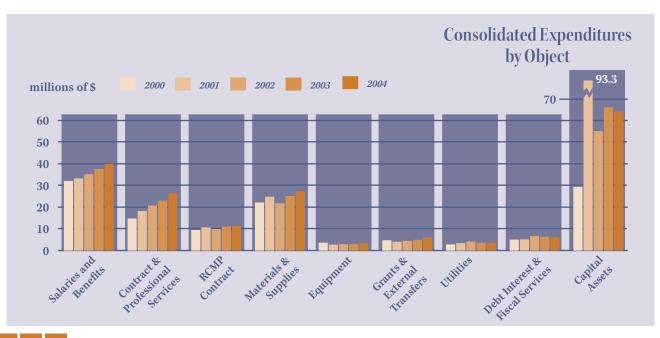
## Statistical Section

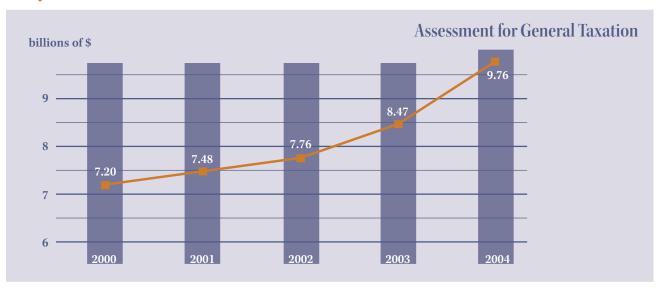
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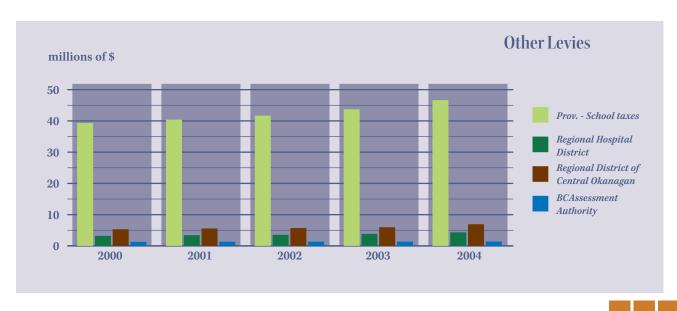


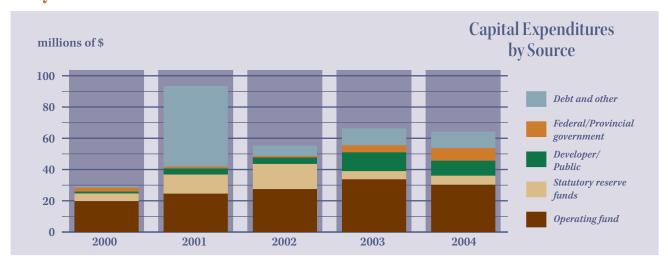


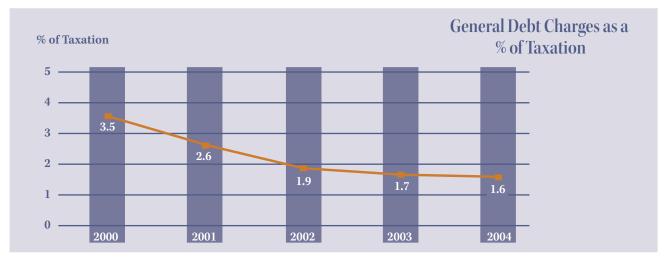












Taxes Collected

| thousands of \$                                |          |                     | Taxes Conected |                             |         |                         |  |
|--|----------|---------------------|----------------|-----------------------------|---------|-------------------------|--|
| thousands of \$                                |          | 2000                | 2001           | 2002                        | 2003    | 2004                    |  |
| Current Year's Levy<br>Current Taxes Collected |          | 111,446             | 115,573        | 120,824                     | 127,009 | 135,660                 |  |
|  |          | 108,897             | 113,054        | 118,713                     | 125,077 | 133,399                 |  |
| Current Taxes Outstanding                      |          | 2,549               | 2,519          | 2,111                       | 1,932   | 2,261                   |  |
| Percentage of Taxes Collected                  |          | 97.712%             | 97.820%        | 98.253%                     | 98.479% | 98.333%                 |  |
| Top 10 Principle Corporate Taxpayers — 2004    |          |                     |                |                             |         |                         |  |
| Legal Name                                     | Ty       | pe of Property      |                | Legal Name                  | Tj      | ype of Property         |  |
| Orchard Park Shopping Centre                   | Orchard  | Park Shopping Mal   | 6<br>I         | Dilworth<br>Shopping Centre | Dilwor  | Dilworth Shopping Plaza |  |
| Holdings Inc.  Grand Okanagan                  |          |                     | 7              | Al Stober<br>Construction   |         | Developer               |  |
| Resort Ltd.                                    | Hotel an | d Convention Centro | e<br>8         | Telus                       |         |                         |  |
| 3 Inland Natural                               |          | Gas Utility         |                | Communication               | s Tel   | lephone Utility         |  |
| Gas Co. Ltd.                                   |          | Guo Comey           | 9              | Aquila Networks             | El      | ectrical Utility        |  |
| McIntosh Properties Ltd.                       | 0        | rchard Plaza        | 10             | 4231 Investments            | S       | Spall Plaza             |  |
| Riverside Forest<br>Products                   | Lu       | mber Industry       |                |                             |         |                         |  |

### 2004 Permissive Tax Exemptions Provided by Council (municipal portion only)

| Organization   | Value of Tax<br>Exemption 2004 | Organization<br>E                                 | Value of Tax<br>exemption 2004 |
|--|--------------------------------|---|--------------------------------|
| Athletic or Service Club                             |                                | Charitable or Philanthropic                       |                                |
| Boy Scouts of Canada                                 | 3,499                          | BC Society for Prevention of Cruelty to Animals   | 6,666                          |
| Boy Scouts of Canada                                 | 3,601                          | Canadian Mental Health Association                | 2,367                          |
| Boys & Girls Club                                    | 15,530                         | Canadian Mental Health Association                | 1,526                          |
| Boys & Girls Club                                    | 93,889                         | Central Okanagan Emergency Shelter                | 1,127                          |
| Central Okanagan Heritage Society                    | 3,727                          | Columbus Holding Society                          | 1,600                          |
| Central Okanagan Small Boat Association              | 15,334                         | Columbus Holding Society                          | 969                            |
| East Kelowna Community Hall Association              | 1,601                          | Columbus Holding Society                          | 1,319                          |
| Ellison Centennial Parks and Recreation              | 1,060                          | Father DeLestre Columbus Society                  | 2,531                          |
| Kelowna Cricket Club                                 | 133                            | H.O.S.O.T.O. House                                | 1,398                          |
| Kelowna Curling Club                                 | 30,388                         | Hope-Society of Housing Opportunity & Progressive | 1,672                          |
| Kelowna Fish & Game Club                             | 7,017                          | Employment  |                                |
| Kelowna Lawn Bowling Club                            | 4,184                          | Howard-Fry Housing Society                        | 1,176                          |
| Kelowna Major Mens' Fastball Association             | 11,026                         | Kalano Club of Kelowna                            | 3,004                          |
| Kelowna Yoga House Society                           | 2,849                          | Kelowna & District S.H.A.R.E. Society             | 6,232                          |
| Nature Trust of BC                                   | 3,590                          | Kelowna & District Society for Community Living   | 7,039                          |
| Nature Trust of BC                                   | 2,108                          | Kelowna (#26) Royal Canadian Legion               | 1,227                          |
| Nature Trust of BC                                   | 12,056                         | Kelowna Centre of Positive Living Society         | 871                            |
| Nature Trust of BC                                   | 10,309                         | Kelowna Child Care Society                        | 2,499                          |
| Okanagan Gymnastic Centre                            | 15,512                         | Kelowna Community Resources & Crisis Centre Socie |                                |
| Okanagan Mission Community Hall Assoc.               | 4,137                          | Kelowna Drop-in & Information Centre              | 1,837                          |
| Okanagan Mission Community Hall Assoc.               | 1,036                          | Kelowna Gospel Mission Society                    | 1,409                          |
| Rutland Park Society                                 | 16,880                         | Kelowna Gospel Mission Society                    | 4,134                          |
| Private Hospital licensed under Community Care Facil | ity Act                        | Kelowna Music Society                             | 2,614                          |
| Canadian Cancer Society                              | 44,840                         | Kelowna Sr. Citizens Society of BC                | 2,294                          |
| Central Okanagan Child Development Association       | 13,867                         | Kelowna Youth Outreach Care Society               | 3,425                          |
| Cottonwoods - IHA                                    | 69,238                         | Ki-Low-Na Friendship Society                      | 6,207                          |
| Crossroads Treatment Centre Society                  | 6,155                          | MADAY Society for Seniors                         | 2,616                          |
| Crossroads Treatment Centre Society                  | 5,388                          | National Society of Hope                          | 1,595                          |
| David Lloyd-Jones Facility- IHA                      | 14,942                         | National Society of Hope                          | 2,925                          |
| Interior Health Authority                            | 24,496                         | New Opportunities for Women (NOW)                 | 1,837                          |
| Art Gallery, Museum, Cultural Purpose                |                                | New Opportunities for Women (NOW)                 | 7,778                          |
| Central Okanagan Heritage Society                    | 5,040                          | New Opportunities for Women (NOW)                 | 2,213                          |
| Centre Culturel Français De L'Okan.                  | 1,357                          | New Opportunities for Women (NOW)                 | 1,074                          |
| Kelowna Canadian-Italian Club                        | 998                            | Okanagan Families Society Inc.                    | 1,601                          |
| Kelowna Centennial Museum Assoc.                     | 16,300                         | Okanagan Families Society Inc.                    | 2,221                          |
| Kelowna Centennial Museum Assoc.                     | 5,506                          | Okanagan Halfway House Society                    | 1,573                          |
| Okanagan Military Museum Society                     | 1,779                          | Okanagan Halfway House Society                    | 1,770                          |
| Roman Catholic Bishop of Nelson, Father Pandosy Mi   |                                | Okanagan Independent Living Society               | 1,229                          |
| •  | 331011 1,102                   | Okanagan Independent Living Society               | 992                            |
| Public Worship/Church Hall                           | 0.640                          | Okanagan Independent Living Society               | 1,157                          |
| Kelowna Victory Life Fellowship Inc.                 | 2,649                          | Orchard City Abbeyfield Society                   | 1,635                          |
| R.Chase, E. Hunter, C. Nash - Free Methodist Church  | 3,015                          | Resurrection Recovery Society                     | 3,699                          |
| World Harvest Outreach Ministries                    | 1,788                          | Non-profit organization using Municipal Building  |                                |
| Housing Construction (Elderly Citizens) Act          |                                | Boys & Girls Club                                 | 8,967                          |
| BC Corp Seventh Day Adventist Church                 | 11,307                         | Central O.K. Day Care Society                     | 5,574                          |
|  |                                | Kelowna & District Safety Council Society         | 1,042                          |
|  |                                | Kelowna Visual Arts & Performing Centre           | 44,282                         |

### City of Kelowna

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